

# Operations Examples & Case Studies

## Role of Operations Management

- *Strategic role of Operations Management – cost leadership, good/service differentiation*

**Cost leadership** = Displayed by **Apple**. Reduced operating costs by outsourcing the majority of its operations to manufacturers in China (Foxconn). Cheaper labour, less money spent on expenses.

Also displayed by **Ikea**. Sources good from low-wage countries (ethical issue) and only offers a basic level of surface. Does not assemble the furniture in-store. Allows Ikea to offer lower prices.

## Influences

- *Globalisation*

**Apple** outsources its operations process to other countries, i.e. Foxconn in China. Most of the materials and electronics are developed in other countries.

**Aldi** was created in Germany in 1948. It moved around the world, opening a store in Sydney in 2001. Currently there are over 200 stores across Australia. Global opportunities enticed Aldi to open stores overseas.

- *Technology*

**Microsoft**: The market for PC-related tech (hardware/software) is always expanding and changing, and Microsoft must continue to innovate their products to entice customers, also to differentiate products.

- *Quality Expectations*

**Mountain H2O**: Customers expect the same tasting water and quality from every purchase. Certified as organic.

**DIXIE/EA**: Because of previously released products, customers expect high quality products, with a high degree of customer support and community support from the company. This company has continually tried to raise the quality of products by conducting surveys and trial periods (BETAS)

- *Cost-based competition*

**Virgin airlines, tiger airways and Qantas**: Competing against each other to supply a low-cost product to attract customers.

# Operations Management Case Studies With Answers

**G Orfield**



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scare away any inhabitant it fulfills this task perfectly helped by gwilherm his faithful servant but when

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