

**Topic Activity**  
**Chapter 3: Project Management – Practice problems**

**Problem 1:**

The following represent activities in a major construction project along with their completion times in weeks.

Activity	Immediate Predecessor	Time
A	-	7
B	-	13
C	A	12
D	B	4
E	B	9
F	C, E	5
G	D	2
H	F, G	6

- a. Draw the Network diagram on your own paper.
- b. How many paths are there in the network?
- c. What is the project's duration?

# Chapter 3 Project Management Practice Problems

**Paul Culmsee**



### **Chapter 3 Project Management Practice Problems:**

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*Project Management in Practice* Jack R. Meredith,Scott M. Shafer,2024-11-26 Offers streamlined student friendly coverage of all key areas of project management Emphasizing the technical aspects of the project management life cycle Project Management in Practice employs an applied approach to the essential tools strategies and techniques required to successfully plan and execute a project The eighth edition of this leading textbook provides clear and reliable coverage of project activity risk planning budgeting and scheduling resource allocation project monitoring project evaluation and much more Designed for those preparing for or currently involved in the actual use of a project to achieve an objective Project Management in Practice describes fundamental project management concepts and highlights the skills that project managers need to achieve an organization s strategic goals Easily accessible chapters feature cases that build upon the material from previous chapters real world examples numerous tables and figures end of chapter review questions and discussion topics that reinforce key material With its concise pedagogy and hands on focus Project Management in Practice Eighth Edition is

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Wiley Advantage Provides concise and pragmatic coverage of the fundamentals of project management Mirrors the project management life cycle following the way an actual project is executed Employs a practical hands on approach using Microsoft Project and Crystal Ball risk analysis software Contains mini cases Excel spreadsheets end of chapter exercises tables diagrams figures and a student friendly icon based layout Features an instructor s manual and access to a companion website with PowerPoint slides a test bank and supplemental teaching resources

EBOOK: Matching Supply With Demand: An Introduction To Operations Management  
Gerard Cachon,Christian Terwiesch,2012-06-16 This book represents the essential body of knowledge for an introductory operations management course The guiding principle in the development of Matching Supply with Demand has been real operations real solutions

Simulation Modeling Handbook Christopher A. Chung,2003-07-15 The use of simulation modeling and analysis is becoming increasingly more popular as a technique for improving or investigating process performance This book is a practical easy to follow reference that offers up to date information and step by step procedures for conducting simulation studies It provides sample simulation project support materi

Project Management in Practice Samuel J. Mantel,2001 This work is computer oriented and focuses on the basic fundamentals of project management It offers a practical hands on approach with use of Microsoft Project software integrated throughout

Psychology of Agile Bhuvan Unhelkar,2024-11-29 Agile is a mindset and a culture that has evolved beyond software development to encompass all forms of project management business organizations defense and society In today s fast paced and ever changing world adopting an Agile approach is essential for organizations to thrive and maintain competitiveness This book aims to extend the concept of Agility beyond the four declarations of the Manifesto and apply it to various projects organizations and even society The book delves into the intricacies of Agile and highlights its significance in modern workplaces It emphasizes that Agile is more than just a set of tools and techniques it is a way of thinking and a culture that requires a deep understanding

of psychology and sociology Key topics discussed Agility as a leadership characteristic and the meta mind of Agile Agile mind map beyond the manifesto and methods Psychological frameworks Maslow TA MBTI Left Right Slow Fast relevant to Agile work and psychosocial games at work Psychological development and Composite Agile Method and Strategy CAMS Agile organizational structures and behaviors Agile Transformations in the Digital Age This book is valuable for Agile coaches mentors and Scrum Masters looking for more comprehensive answers than what an Agile framework can provide It is also helpful for business leaders stakeholders and product owners who need to deal with ambiguous or unclear issues as well as project managers and team leaders who already have experience in Agile but feel like something is missing Additionally HR professionals and trainers involved in Agile transformation can benefit from this book

*Operations Management* Jay H. Heizer, Barry Render, 2005 Now in its seventh edition this text provides a state of the art overview of operations management It includes a new chapter on capacity planning and a behind the scenes look at the integration of operation management at Hard Rock Cafe

**Software War Stories** Donald J. Reifer, 2013-10-14 A comprehensive practical book on software management that dispels real world issues through relevant case studies Software managers inevitably will meet obstacles while trying to deliver quality products and provide value to customers often with tight time restrictions The result Software War Stories This book provides readers with practical advice on how to handle the many issues that can arise as a software project unfolds It utilizes case studies that focus on what can be done to establish and meet reasonable expectations as they occur in government industrial and academic settings The book also offers important discussions on both traditional and agile methods as well as lean development concepts Software War Stories Covers the basics of management as applied to situations ranging from agile projects to large IT projects with infrastructure problems Includes coverage of topics ranging from planning estimating and organizing to risk and opportunity management Uses twelve case studies to communicate lessons learned by the author in practice Offers end of chapter exercises sample solutions and a blog for providing updates and answers to readers questions Software War Stories Case Studies in Software Management mentors practitioners software engineers students and more providing relevant situational examples encountered when managing software projects and organizations

**Making Essential Choices with Scant Information** T. Williams, K. Samset, K. Sunnevig, 2009-03-26 An in depth look at how to improve decisions on major projects at the concept stage when there is scant information available This book describes how to evaluate judgemental information It looks at how scant information can actually be a strength and can help establish a broad overall perspective

**Heretic's Guide To Management** Paul Culmsee, 2016-07-07 Management techniques such as strategic planning project management or operational budgeting aim to reduce ambiguity and provide clarity So it is one of the great ironies of modern corporate life that these techniques often end up doing the opposite increasing ambiguity rather than reducing it It is easy enough to understand why organizations are complex entities and it is unreasonable to expect management models such as those that fit neatly into a 2 2 matrix or a

predetermined checklist to work in the real world Indeed expecting them to work as advertised is akin to colouring a paint by numbers Mona Lisa with the expectation of recreating Da Vinci s masterpiece Ambiguity has not been tamed reality will still impose itself no matter how alluring the model is Unfortunately most of us have a deep aversion to situations that involve even a hint of ambiguity Recent research in neuroscience has revealed the reason for this ambiguity is processed in the parts of the brain which regulate our emotional responses As a result many people associate ambiguity with feelings of anxiety When kids feel anxious they turn to transitional objects such as teddy bears or security blankets providing them with a sense of stability when situations or events seem overwhelming We contend that as grown ups we don t actually stop using teddy bears they take a different form Backed by research we illustrate that management models fads and frameworks are akin to teddy bears They provide the same sense of comfort and certainty to corporate managers and minions as real teddies do to distressed kids This is not a problem in many cases Children usually outgrow their need for a teddy unless if development is disrupted or arrested in some way If this happens the transitional object can become a fetish an object that is held on to with a pathological intensity simply for the comfort that it offers in the face of ambiguity The corporate reliance on simplistic solutions for the complex challenges faced is akin to little Johnny believing that everything will be OK provided he clings on to Teddy Ambiguity is a primal force that drives much of our behaviour It is typically viewed negatively something to be avoided or to be controlled The truth however is that it is a force that can be used in positive ways too The Force that gave the Dark Side their power in the Star Wars movies was harnessed by the Jedi in positive ways Similarly this new management book shows how ambiguous situations so common in the corporate world are processed by the brain and the behaviours that often arise as a consequence More importantly though it shows you how to harness that ambiguity to achieve outstanding results An Introductory Guide to EC Competition Law and Practice Valentine Korah,1994 Cost Engineering ,2004

**The Marketing Edge** Thomas V. Bonoma,1985 In a field that has been strong on strategy but short on implementation The Marketing Edge offers Monday morning dividends It takes managers past the tidy realm of theory and gives them the tools and skills they need to make marketing strategies work in the real world Systems Analysis and Design in a Changing World John W. Satzinger,2007 **Systems Analysis and Design** Alan Dennis,Barbara Haley Wixom,David Paul Tegarden,2002 Written primarily for undergraduate courses in systems analysis and design this textbook comprises a running case study and project throughout the volume This allows students to apply every concept of UML to systems analysis and design Software Projects Felix Redmill,1997-04-22 It is a pleasure to recommend this book as a major contribution to our practical understanding of the Evolutionary Delivery project management method It is rich with insights and practical advice which should help the practicing manager as well as the intitial student of the method Tom Gilb Author of Principles of Software Engineering Management Software Projects Evolutionary vs Big Bang Delivery Producers of off the shelf software do not have the luxury of making phased deliveries to their customers Increasingly however they manage the

development process in an evolutionary manner often with only limited success In the development of large bespoke systems the relationship between customer and developer is or should be closer Managing it so that changes in the customer s requirements are reflected in the development and so that users can get the feel of the system as early as possible are key challenges To suppliers of commercial software specialised software houses and in house developers this book offers advice on the management of software development and delivery To customers and users it advises on the planning and definition of projects Both managerial and technical aspects of software projects are covered and both the benefits and the pitfalls of evolutionary and big bang delivery are spelt out The easy to read style makes assimilation of the key points quick and efficient This is an ideal hand book for project managers and software engineers on the development side and customers strategists and senior managers on the commissioning and procurement side Masters Abstracts International ,1993  
Operations Management: Text Jay Heizer,2004 **Phoenix** ,1992

## **Chapter 3 Project Management Practice Problems** Book Review: Unveiling the Magic of Language

In an electronic digital era where connections and knowledge reign supreme, the enchanting power of language has become more apparent than ever. Its power to stir emotions, provoke thought, and instigate transformation is actually remarkable. This extraordinary book, aptly titled "**Chapter 3 Project Management Practice Problems**," written by a highly acclaimed author, immerses readers in a captivating exploration of the significance of language and its profound impact on our existence. Throughout this critique, we will delve to the book is central themes, evaluate its unique writing style, and assess its overall influence on its readership.

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