

## Managerial Accounting (101)

### Syllabus

Chapter	Topic
1	<b>Basic Concepts:-</b> Forms of Business Organization. Meaning and Importance of Accounting in Business Organization, Basic concepts and terms used in accounting. Capital & Revenue Expenditure, Capital & Revenue Receipts, Users of Accounting Information. Accounting Concepts and Conventions, Fundamental Accounting Equation, Journal, Ledger and Trial Balance. (4+2)
2	<b>Financial Statement:-</b> Meaning of Financial Statements, Importance and Objectives of Financial Statements. Preparation of Final Accounts of sole proprietary firm. (7 + 2)
3	<b>Cost Accounting:-</b> Basic Concepts of Cost Accounting, Objectives, Importance and Advantages of Cost Accounting, Cost Centre, Cost Unit, Elements of Cost, Classification and Analysis of Costs, Relevant and Irrelevant Costs, Differential Costs, Sunk Cost, Opportunity Cost, Preparation of Cost Sheet. (8 + 2).
4	<b>Short Term Business Decision Techniques:-</b> Marginal Costing: Meaning, Principles, Advantages and Limitations, Contribution, P/V Ratio, Break-Even Point (BEP), Cost Volume Profit (CVP) Analysis, Short Term Business Decisions–Product Mix Decisions, Make or Buy (Outsourcing) Decisions, Accept or Reject Special Order Decisions, Shutting Down Decisions. (8 + 2)
5	<b>Exercising Control –Budgetary Control &amp; Standard Costing:</b> <b>Budgetary Control:</b> Meaning of Budget and Budgeting, Importance, Advantages and Disadvantages, Cash Budget and Flexible Budget, Functional Budgets (overview). <b>Standard Costing:</b> Meaning, Importance, Advantages and Disadvantages, Cost Variance Analysis, Material Variances– Material Cost Variance, Material Rate Variance, Material Usage Variance, Material Mix Variance and Material Yield Variance. Labour Variances –Labour Cost Variance, Labour Rate Variance, Labour Efficiency Variance, Labour Mix Variance, Labour Idle Time Variance and Labour Yield Variance. (8 + 2)

### Examination Pattern

**100 Marks**

**50 Marks- Internal**  
(Concurrent Evaluation)

**50 Marks-External**

**Written Exam**

**70% Que.- Problems**

- a. Final A/c of Sole Proprietary Firm
- b. Preparation of Cost sheet
- c. Marginal Costing & Short Term Business Decisions
- d. Budgets (Cash & Flexible)
- e. Standard Costing (Material & Labour Variances)

**30% Que. Theory**

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**Narain Prashad Agarwal,R. K. Tailor**

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Lecture 2 Notes ,      Management Accounting - Pocket Notes Kaplan Publishing,2007-08      **Management Accounting 1A**  
**Lecture 1 Notes** ,      **Management Accounting Guide PDF Full View** ,      **MANAGEMENT ACCOUNTING (MA) -**  
**POCKET NOTES.** KAPLAN.,2024      **FMA - MANAGEMENT ACCOUNTING - POCKET NOTES** Kaplan Publishing,2018

**Management Accounting** UNITEC Institute of Technology. Department of Accounting and Finance,UNITEC Institute of  
Technology. Unitec Business School,UNITEC Institute of Technology. Faculty of Business,2002      **Management**  
**Accounting** Nisar Ahmad,1998      *Financial And Management Accounting* ,      **Managerial Accounting Custom Ready**  
**Notes** Ray H. Garrison,Eric Noreen,1994-12      **Management Accounting And Accountability** Satish Munjal,2001 In  
Indian context      *Taxmann's Management Accounting with Excel Applications [UGCF | NEP] - Comprehensive*  
*Guide—Integrating Examples | Practical Excel Applications | Exam-oriented Content* Prof. (Dr.) C.P. Gupta,Dr. Vidisha  
Garg,2025-06-05 Management Accounting with Excel Applications based on National Education Policy NEP offers a clear  
well structured and up to date exposition It systematically explains core management accounting concepts from budgeting  
and standard costing to decision making and responsibility accounting while highlighting the importance of Excel in today s  
data driven environment Every chapter incorporates business scenarios and practical examples helping readers connect  
theory with managerial challenges This book is intended for the following audience Undergraduate Students of B Com Hons  
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language and logical structure makes the text equally useful for self paced learners and classroom teaching Emphasis on Accuracy and Clarity The authors have meticulously verified formulas examples and problem solutions with references provided as footnotes wherever necessary The coverage of the book is as follows Introduction to Management Accounting o Lays the groundwork by exploring its nature objectives history and overlap with cost and financial accounting Budgeting and Budgetary Control o Explains budget objectives budgeting processes fixed and flexible budgets and advanced budgeting methods like zero based and performance budgeting Standard Costing and Variance Analysis o Covers types of standards variance analysis for materials labour overheads and sales plus reconciliation of budgeted and actual profits Absorption Costing and Variable Costing o Delves into product costs vs period costs profit statements under different costing methods and their significance in internal external reporting Cost Volume Profit CVP Analysis o Examines break even points profit volume ratios margin of safety multiple product scenarios and the implications of variable changes on profit Decision Making o Discusses short term decision making using marginal and differential costing techniques in scenarios like special offers make or buy product line elimination and pricing decisions Responsibility Accounting o Clarifies the concept of responsibility centres performance measurement financial and non financial and divisional evaluation Excel Applications o Demonstrates practical Excel tools Data Tables Scenario Manager Solver and Regression Analysis and walks readers through accounting scenarios like budget preparation and cost segregation The structure of the book is as follows Chapter wise Thematic Approach Each of the eight chapters systematically builds on prior concepts ensuring a progressive understanding of management accounting Introductory Overviews Chapters begin with a clear summary of learning objectives Practical Episodes Case Studies Enhance relevance and practical insight by connecting academic topics with contemporary business cases Theory Solved Examples and Practice Questions Every chapter concludes with comprehensive exercises reinforcing learning and aiding exam preparation Appendix Sections Provide advanced or supplementary material for specific points topics that require deeper explanation Integration of Excel Features Realistic datasets and step by step instructions help readers develop essential spreadsheet skills in tandem with theoretical knowledge

*Management Accounting Quarterly*,  
**Management Accounting** Murthy G,1987      **Management Accounting Digest Service** ,19??      **Principles of Management Accounting** Narain Prashad Agarwal,R. K. Tailor,2009      Management Accounting M. A. Sahaf,2010  
Contemporary issues in management accounting C. D. Bhattacharya,1985      **Financial and Managerial Accounting** ,2024

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