

## CASE STUDY 3. MANIPULATION OF ACCOUNTING RECORDS

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### COMPANY BACKGROUND

Chilean subsidiary of a Canadian parent imports specialized industrial machinery, with annual revenues of \$110 million.

### FINDINGS

Internal Audit discovered a reimbursement to the local CEO for the amount of \$45,456, arising from the return of a vehicle which he had acquired from the Company on October 31, 2012, via a deduction from payroll. On October 31, 2012, the vehicle, which was the property of the Company, was sold to the CEO at a price of \$38,781. (The CEO had the option to acquire the vehicle at a pre-determined price).

The CEO returned the vehicle and sold it to the Company in November 2012 at the higher price of \$45,456. A check for this amount was issued by the Company to the CEO on the same day (November 11, 2012).

Upon the review of the supporting documentation, it was revealed that the accounting entry of November 11, 2012 was made in December 2012. The journal entry for the check was booked in the SAP system on December 16, 2012 and the CEO signed as having received the check on December 23, 2012. This was the only check dated in the month of November in this period. All prior and subsequent checks were dated in December. The check was issued in December but booked to the accounting system with a November date. The date on the check was deliberately manipulated so as to give the impression that the vehicle was reacquired by the Company on November 11, 2012, when in fact this took place a month later.

During the time that the vehicle was the property of the CEO, it was involved in an accident and it was resold to the Company in a damaged state. This apparently was the reason that the local Chilean CEO did not want to retain the ownership of the vehicle.

Internal Audit had also observed that the check was prepared by an employee who worked in the Accounting Department. Corporate Policy requires that Treasury was solely responsible for the custody and emission of all checks, a breach of which occurred in this case. Segregation of duties was not applied in the emission of the check and the date and the accounting records were deliberately altered.

# Internal Audit Case Study Examples Download

**Clifford Lane**



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of determining a likely suspect Deliverables are predication of fraud weaknesses in the internal control system a likely mechanism for the crime suspect s and a final fraud report Case Study in Auditing Donald H. Taylor,G. William Glezen,1979 *Auditing That Matters: Case Studies* Norman Marks,2020-06 This book and its companion volume Auditing that Matters Case Studies The Discussion provide internal audit practitioners and students of the art with a variety of case studies that can be the basis for discussion and debate on the path to learning work class internal auditing Internal auditing leaders want their teams to build their skills preferably leading to an approach to internal auditing that is consistent across the group They not only encourage everybody to attend external training sessions such as the conferences and seminars run by the Institute of Internal Auditors and others but hold internal staff meetings with educational content Several bring the entire team together one or more times each year which can be a challenge for large global organizations to hear not only internal but external speakers as a learning and growing experience The case studies in this book many of which come from real life provide materials that internal audit leaders can use to explore and advance internal audit practices Each presents a situation where the internal auditor has to make a decision Discussing what that decision should be is an excellent way for both individuals and the team as a whole to upgrade their understanding of world class internal auditing These two books can also be used in internal audit college classes either as topics for group discussion or as essay assignments Auditing that Matters Case Studies The Discussion has a number of thoughts about each case study that the facilitator can use They are suggestions based on my experience as the leader of internal audit functions that were recognized as world class by firms such as Protiviti and incorporate the author s thoughts embodied in his prior writings The direct result can be improved and more valuable services to the organization

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