

**ACTIVITY-BASED COSTING**

**PROBLEM 1**

Duckhorn Housecleaning provides housecleaning services to its clients. The company uses an activity-based costing system for its overhead costs. The company has provided the following data from its activity-based costing system.

<i>Activity Cost Pool</i>	<i>Total Cost</i>	<i>Total Activity</i>
Cleaning.....	\$645,576	72,700 hours
Job support .....	\$129,546	5,400 jobs
Client support .....	\$ 20,900	760 clients
Other .....	<u>\$110,000</u>	Not applicable
Total.....	<u>\$906,022</u>	

The "Other" activity cost pool consists of the costs of idle capacity and organization-sustaining costs.

One particular client, the Lombard family, requested 31 jobs during the year that required a total of 62 hours of housecleaning. For this service, the client was charged \$1,620

Required:

- Compute the activity rates (i.e., cost per unit of activity) for the activity cost pools. Round off all calculations to the nearest whole cent.
- Using the activity-based costing system, compute the customer margin for the Lombard family. Round off all calculations to the nearest whole cent.
- Assume the company decides instead to use a traditional costing system in which ALL costs are allocated to customers on the basis of cleaning hours. Compute the margin for the Lombard family. Round off all calculations to the nearest whole cent.

**PROBLEM 2**

TriCo would like to institute an activity-based costing system to price products. The company's Purchasing Department incurs costs of \$550,000 per year and has six employees. Purchasing has determined the three major activities that occur during the year.

<i>Activity</i>	<i>Allocation Measure</i>	<i># of People</i>	<i>Total Cost</i>
Issuing purchase orders	# of purchase orders	1	\$150,000
Reviewing receiving reports	# of receiving reports	2	\$175,000
Making phone calls	# of phone calls	3	\$225,000

During the year 50,000 phone calls were made in the department; 15,000 purchase orders

# Activity Based Costing Problems And Solutions

**S Ben Porath**



## **Activity Based Costing Problems And Solutions:**

**A Textbook of Cost and Management Accounting, 11th Edition** Arora M.N., A Textbook of Cost and Management Accounting provides the students with thorough grounding in cost concepts cost behaviour and methods and techniques of cost and management accounting with an understanding of the uses and limitations of cost and financial data for managerial operations The text of the subject matter has been presented in a student friendly simple and intelligible manner Every discussion involving conceptual complexity is immediately illustrated by a numerical example In addition the book contains a liberal sprinkling of charts and diagrams so as to make the subject easily understandable and highlight its finer points The subject matter has been organized on first things first basis for its logical presentation that sustains interest The approach of the book is examination oriented Thus a good number of problems and solutions have been included in its chapters Theoretical and numerical questions have been mostly selected from various examinations Objective type questions have been given to serve as self test by students This is an ideal book for self study An all inclusive ideal book for self study both for the students of Cost and Management Accounting as well as working professionals

**Time-Driven Activity-Based Costing** Robert S. Kaplan, Steven R. Anderson, 2007-02-22 In the classroom ABC looks like a great way to manage a company's resources But many executives who have tried to implement ABC on a large scale in their organizations have found the approach limiting and frustrating Why The employee surveys that companies used to estimate resources required for business activities proved too time consuming expensive and irritating to employees This book shows you how to implement time driven activity based costing TDABC an easier and more powerful way to implement ABC You can now estimate directly the resource demands imposed by each business transaction product or customer The payoff You spend less time and money obtaining and maintaining TDABC data and more time addressing problems that TDABC reveals such as inefficient processes unprofitable products and customers and excess capacity The authors also show how to use TDABC to link strategic planning to operational budgeting to enhance the due diligence process for mergers and acquisitions and to support continuous improvement activities such as lean management and benchmarking In presenting their model the authors define the two questions required to build TDABC 1 How much does it cost per time unit to supply resource capacity for each business process 2 How much resource capacity time is required to perform work for a company's many transactions products and customers The book demonstrates how to develop simple valid answers to these two questions Kaplan and Anderson illustrate the TDABC approach with a wealth of case studies in diverse settings based on actual implementations

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verlagert sich die Marktmacht mehr und mehr Richtung Verbraucher. Dadurch werden Unternehmen gezwungen ihre Preise niedrig zu halten wenn sie weiterhin wettbewerbsfähig bleiben und ihre Gewinne steigern wollen. Die Zauberformel für die Verwirklichung dieses Ziels heißt Activity Based Costing and Management (ABC/M) das sich aus Prozesskostenrechnung und Prozesskosten Management zusammensetzt. Es liefert die Daten mit deren Hilfe die beiden kritischen Managementstrategien niedrige Preise und höhere Gewinne erfolgreich umgesetzt werden können. Aber ABC/M liefert nicht nur ein genaueres Bild der Unternehmenskosten sondern gleichzeitig wichtige Informationen um bessere Entscheidungen zu treffen, höhere Gewinne zu erzielen und ein effektiveres Kostenmanagement zu betreiben. Activity Based Cost Management ist ein praktischer Leitfaden der speziell für Führungskräfte konzipiert wurde und anschaulich erklärt wie ein ABC/M Modell funktioniert und wie man es schnell und problemlos in die Praxis umsetzt. Autor: Gary Cokins, ein führender internationaler Experte auf diesem Gebiet gibt Ihnen hier die Mittel an die Hand ein effizientes ABC/M Modell zu entwickeln und erfolgreich in Ihrem Unternehmen einzusetzen. Verständlich und unterhaltsam geschrieben. Ein maßgeblicher und unverzichtbarer Leitfaden zu einem topaktuellen Thema. *CMA Examination Review: Problems and solutions* Irvin N. Gleim, Dale L. Flesher, 1992

*Advanced Cost Accounting* Azhar ul Haque Sario, 2025-01-04 Dive deep into the world of cost accounting with *Advanced Cost Accounting* University Textbook. This comprehensive resource covers everything from fundamental concepts to the latest trends. Explore cost classifications, costing systems, and cost allocation methods. Master inventory valuation, budgeting, and standard costing. Learn about responsibility accounting, cost management techniques, and decision making. Delve into capital budgeting, service organization costing, and lean environments. Understand sustainability in cost accounting, strategic cost management, and costing for multinational companies. Stay ahead of the curve with insights into emerging trends. This textbook goes beyond traditional cost accounting books by integrating modern concepts like lean thinking and sustainability. It emphasizes strategic cost management and its role in achieving organizational goals. With real world examples and a clear, concise writing style, this book equips you with the knowledge and skills to excel in today's dynamic business environment.

*Activity-Based Costing* Douglas T. Hicks, 2002-08-23 A practical, cost-effective guide to ABC for small to medium companies. Identifies the key cost-related issues in organizations and shows how to develop a cost flow structure that reflects the organization's cost behavior. Features an ongoing case study throughout the book, documents the model building process. Provides a spreadsheet model blueprint that details data flows. Shows how a cost model of an organization can be developed using basic spreadsheet software on a PC. **Activity-based Costing for Small and Mid-sized Businesses** Douglas T. Hicks, 1992 Activity based costing (ABC) is a cost accounting concept that can be used by almost any corporation, manufacturing or service, to gain a competitive advantage through greater understanding of its product and process costs. This book shows how an organization can adopt ABC in a practical, cost-effective way without dismantling current cost information systems. **Managerial Accounting** Michael W. Maher, Michael Maher, Clyde P. Stickney, Roman L. Weil, 2001

This classic text for MBA programs offers balanced coverage of concepts methods and uses of managerial accounting with an increasingly strong emphasis on strategic management issues This approach helps to focus on concepts and managerial uses of financial information rather than techniques of cost accounting The Seventh Edition emphasizes strategic management decisions increased coverage of process improvement integration of financial reporting issues for management decision making and application of managerial accounting tools to emerging areas like e commerce service sector government and nonprofits in examples and problem material

**Activity-based Cost Management in Government** Gary Cokins,2002  
Everything you need to streamline agency costs and expenditures You ve heard about the enormous savings potential of Activity Based Cost Management ABC M now it s time to put this powerful system to work in your organization This 400 page book guides you through every phase of activity based accounting from setting up a basic system through its organizational implementation In one concise resource you now have everything you need to streamline all aspects of your organization s costs and expenditures Written in easy to understand language and clearly illustrated Gary Cokins s book provides the financial techniques to determine the true and actual costs of services and cost rates implement process improvements departmentally and organization wide evaluate the pros and cons of outsourcing and privatization decisions versus internal delivery and align financial and budgetary activities to the organization s mission and strategic plan As part of the Editor s Choice Series this book is offered as a professional reference for SAS users This title addresses concepts related to using SAS but it is not specific to SAS and does not include SAS examples 2001

**The Journal of Accounting Case Research** ,2002  
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