

ACTIVITY-BASED COSTING

PROBLEM 1

Duckhorn Housecleaning provides housecleaning services to its clients. The company uses an activity-based costing system for its overhead costs. The company has provided the following data from its activity-based costing system.

<i>Activity Cost Pool</i>	<i>Total Cost</i>	<i>Total Activity</i>
Cleaning.....	\$645,576	72,700 hours
Job support	\$129,546	5,400 jobs
Client support	\$ 20,900	760 clients
Other	<u>\$110,000</u>	Not applicable
Total.....	<u>\$906,022</u>	

The "Other" activity cost pool consists of the costs of idle capacity and organization-sustaining costs.

One particular client, the Lumbar family, requested 31 jobs during the year that required a total of 62 hours of housecleaning. For this service, the client was charged \$1,620

Required:

- Compute the activity rates (i.e., cost per unit of activity) for the activity cost pools. Round off all calculations to the nearest whole cent.
- Using the activity-based costing system, compute the customer margin for the Lumbar family. Round off all calculations to the nearest whole cent.
- Assume the company decides instead to use a traditional costing system in which ALL costs are allocated to customers on the basis of cleaning hours. Compute the margin for the Lumbar family. Round off all calculations to the nearest whole cent.

PROBLEM 2

TriCo would like to institute an activity-based costing system to price products. The company's Purchasing Department incurs costs of \$550,000 per year and has six employees. Purchasing has determined the three major activities that occur during the year.

<i>Activity</i>	<i>Allocation Measure</i>	<i># of People</i>	<i>Total Cost</i>
Issuing purchase orders	# of purchase orders	1	\$150,000
Reviewing receiving reports	# of receiving reports	2	\$175,000
Making phone calls	# of phone calls	3	\$225,000

During the year 50,000 phone calls were made in the department; 15,000 purchase orders

Activity Based Costing Problems And Solutions

Douglas T. Hicks



Activity Based Costing Problems And Solutions:

A Textbook of Cost and Management Accounting, 11th Edition Arora M.N., A Textbook of Cost and Management Accounting provides the students with thorough grounding in cost concepts cost behaviour and methods and techniques of cost and management accounting with an understanding of the uses and limitations of cost and financial data for managerial operations The text of the subject matter has been presented in a student friendly simple and intelligible manner Every discussion involving conceptual complexity is immediately illustrated by a numerical example In addition the book contains a liberal sprinkling of charts and diagrams so as to make the subject easily understandable and highlight its finer points The subject matter has been organized on first things first basis for its logical presentation that sustains interest The approach of the book is examination oriented Thus a good number of problems and solutions have been included in its chapters Theoretical and numerical questions have been mostly selected from various examinations Objective type questions have been given to serve as self test by students This is an ideal book for self study An all inclusive ideal book for self study both for the students of Cost and Management Accounting as well as working professionals

Time-Driven Activity-Based Costing Robert S. Kaplan, Steven R. Anderson, 2007-02-22 In the classroom ABC looks like a great way to manage a company's resources But many executives who have tried to implement ABC on a large scale in their organizations have found the approach limiting and frustrating Why The employee surveys that companies used to estimate resources required for business activities proved too time consuming expensive and irritating to employees This book shows you how to implement time driven activity based costing TDABC an easier and more powerful way to implement ABC You can now estimate directly the resource demands imposed by each business transaction product or customer The payoff You spend less time and money obtaining and maintaining TDABC data and more time addressing problems that TDABC reveals such as inefficient processes unprofitable products and customers and excess capacity The authors also show how to use TDABC to link strategic planning to operational budgeting to enhance the due diligence process for mergers and acquisitions and to support continuous improvement activities such as lean management and benchmarking In presenting their model the authors define the two questions required to build TDABC 1 How much does it cost per time unit to supply resource capacity for each business process 2 How much resource capacity time is required to perform work for a company's many transactions products and customers The book demonstrates how to develop simple valid answers to these two questions Kaplan and Anderson illustrate the TDABC approach with a wealth of case studies in diverse settings based on actual implementations

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Table of Contents Activity Based Costing Problems And Solutions

1. Understanding the eBook Activity Based Costing Problems And Solutions
 - The Rise of Digital Reading Activity Based Costing Problems And Solutions
 - Advantages of eBooks Over Traditional Books
2. Identifying Activity Based Costing Problems And Solutions
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Activity Based Costing Problems And Solutions
 - User-Friendly Interface
4. Exploring eBook Recommendations from Activity Based Costing Problems And Solutions
 - Personalized Recommendations
 - Activity Based Costing Problems And Solutions User Reviews and Ratings
 - Activity Based Costing Problems And Solutions and Bestseller Lists
5. Accessing Activity Based Costing Problems And Solutions Free and Paid eBooks
 - Activity Based Costing Problems And Solutions Public Domain eBooks
 - Activity Based Costing Problems And Solutions eBook Subscription Services
 - Activity Based Costing Problems And Solutions Budget-Friendly Options
6. Navigating Activity Based Costing Problems And Solutions eBook Formats

- ePub, PDF, MOBI, and More
 - Activity Based Costing Problems And Solutions Compatibility with Devices
 - Activity Based Costing Problems And Solutions Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Activity Based Costing Problems And Solutions
 - Highlighting and Note-Taking Activity Based Costing Problems And Solutions
 - Interactive Elements Activity Based Costing Problems And Solutions
 8. Staying Engaged with Activity Based Costing Problems And Solutions
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Activity Based Costing Problems And Solutions
 9. Balancing eBooks and Physical Books Activity Based Costing Problems And Solutions
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Activity Based Costing Problems And Solutions
 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine Activity Based Costing Problems And Solutions
 - Setting Reading Goals Activity Based Costing Problems And Solutions
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of Activity Based Costing Problems And Solutions
 - Fact-Checking eBook Content of Activity Based Costing Problems And Solutions
 - Distinguishing Credible Sources
 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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