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S SOFTWARE PROJECT MANAGEMENT

A UNIFIED FRAMEWORK

WALKER ROYCE

Foreword by **Barry Boehm**

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authors demonstrate how to utilize practical economics based techniques to plan and manage software projects for maximum return on technology investments The authors begin by dispelling widespread myths about software costs explaining why traditional engineering based software management introduces unacceptable inefficiencies in today s development environments Next they show business and technical managers how to combine the principles of economics and iterative development to achieve optimal results with limited resources Using their techniques readers will learn how to build systems that enable maximum business innovation and process improvement and implement software processes that allow them to do so consistently Highlights include How to repeatedly quantify the value a project is delivering and quickly adjust course as needed How to reduce software project size complexity and other project killers How to identify and eliminate software development processes that don t work How to improve development processes reduce rework mitigate risk and identify inefficiencies How to create more proficient teams by improving individual skills team interactions and organizational capability Where to use integrated automated tools to improve effectiveness What to measure and when specific metrics for project inception elaboration construction and transition The Economics of Iterative Software Development Steering Toward Better Business Results will help both business and technical managers make better decisions throughout the software development process and it will help team and project leaders keep any project or initiative on track so they can deliver more value faster

Software Management Donald J. Reifer, 2006-08-30 This Seventh Edition of Donald Reifer s popular bestselling tutorial summarizes what software project managers need to know to be successful on the job The text provides pointers and approaches to deal with the issues challenges and experiences that shape their thoughts and performance To accomplish its goals the volume explores recent advances in dissimilar fields such as management theory acquisition management globalization knowledge management licensing motivation theory process improvement organization dynamics subcontract management and technology transfer *Software Management* provides software managers at all levels of the organization with the information they need to know to develop their software engineering management strategies for now and the future The book provides insight into management tools and techniques that work in practice It also provides sufficient instructional materials to serve as a text for a course in software management This new edition achieves a balance between theory and practical experience Reifer systematically addresses the skills knowledge and abilities that software managers at any level of experience need to have to practice their profession effectively This book contains original articles by leaders in the software management field written specifically for this tutorial as well as a collection of applicable reprints About forty percent of the material in this edition has been produced specifically for the tutorial Contents Introduction Life Cycle Models Process Improvement Project Management Planning Fundamentals Software Estimating Organizing for Success Staffing Essentials Direction Advice Visibility and Control Software Risk Management Metrics and Measurement Acquisition Management Emerging Management Topics The challenges faced by software project managers are the gap

between what the customers can envision and the reality on the ground and how to deal with the risks associated with this gap in delivering a product that meets requirements on time and schedule at the target costs This tutorial hits the mark by providing project managers practitioners and educators with source materials on how project managers can effectively deal with this risk Dr Kenneth E Nidiffer Systems Software Consortium Inc The volume has evolved into a solid set of foundation works for anyone trying to practice software management in a world that is increasingly dependent on software release quality timeliness and productivity Walker Royce Vice President IBM Software Services Rational *The Software Development Edge* Joe Marasco,2005-04-13 The new software management classic in the trenches wisdom from legendary project leader Joe Marasco Over the course of a distinguished career Joe Marasco earned a reputation as the go to software project manager the one to call when you were facing a brutally tough make or break project Marasco reflected on his experiences in a remarkable series of Franklin s Kite essays for The Rational Edge Rational and IBM s online software development magazine Now Marasco collects and updates those essays bringing his unique insights and humor to everything from modeling to scheduling team dynamics to compensation The result a new classic that deserves a place alongside Frederick Brooks The Mythical Man Month in the library of every developer and software manager If you want to ship products you re proud of ship on time and on budget deliver real customer value you simply must read The Software Development Edge **British Books in Print** ,1979 **Who's who of Women Executives, 1989-1990** ,1990 *Who's who in America* ,2000 **Paperbound Books in Print** ,1991 Software Project Management: A Real-World Guide To Success Joel Henry,2004-09 **Quality Software Project Management** Robert T. Futrell,Donald F. Shafer,Linda Shafer,2002 Annotation Drawing on best practices identified at the Software Quality Institute and embodied in bodies of knowledge from the Project Management Institute the American Society of Quality IEEE and the Software Engineering Institute Quality Software Project Management teaches 34 critical skills that allow any manager to minimize costs risks and time to market Written by leading practitioners Robert T Futrell Donald F Shafer and Linda I Shafer it addresses the entire project lifecycle covering process project and people It contains extensive practical resources including downloadable checklists templates and forms **Software Project Management in Practice** Pankaj Jalote, With an actual software project from Infosys used as a running example the author explains the key aspects of successful project management from process planning through project monitoring and closure The practices discussed are also compatible with the widely adopted Capability Maturity Model CMM In the end readers will gain a practical framework for systematically improving the planning and execution of any software project **Software Project Management** Edwin M. Bennatan,1992 **Software Project Survival Guide** Steve McConnell,1997-10-15 Equip yourself with SOFTWARE PROJECT SURVIVAL GUIDE It s for everyone with a stake in the outcome of a development project and especially for those without formal software project management training That includes top managers executives clients investors end user representatives project managers and

technical leads Here you ll find guidance from the acclaimed author of the classics CODE COMPLETE and RAPID DEVELOPMENT Steve McConnell draws on solid research and a career s worth of hard won experience to map the surest path to your goal what he calls one specific approach to software development that works pretty well most of the time for most projects Nineteen chapters in four sections cover the concepts and strategies you need for mastering the development process including planning design management quality assurance testing and archiving For newcomers and seasoned project managers alike SOFTWARE PROJECT SURVIVAL GUIDE draws on a vast store of techniques to create an elegantly simplified and reliable framework for project management success So don t worry about wandering among complex sets of project management techniques that require years to sort out and master SOFTWARE PROJECT SURVIVAL GUIDE goes straight to the heart of the matter to help your projects succeed And that makes it a required addition to every professional s bookshelf

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