

WHAT IT MEANS TO BE **Lean**

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 How can we improve future planning?

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5S REVIEW



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- D Defects**: Defects are errors that cause a customer to be dissatisfied
- O Over/Under Production**: Producing more or less than what is needed
- W Waiting**: Waiting for materials, information, or people
- N Not Utilizing Talent**: Not utilizing the skills and knowledge of people
- T Transportation**: Transporting materials or information unnecessarily
- I Inventory**: Excess inventory that hides quality defects
- M Motion**: Unnecessary movement by people or materials
- E Extra Processing**: Doing more work than is needed



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RULES OF ENGAGEMENT

- This is a safe zone**: Physical & Psychological
- Everyone has equal status**: No titles or titles
- Speak up & share your ideas**: No idea is too small
- Actively listens to others**: No interruptions
- One conversation at a time**: No multitasking
- Use P.L.H.O.**: Please Listen Hear Observe
- Always prepare**: No last-minute changes
- Be focused & engaged**: No distractions
- Stay on time**: No late arrivals
- Have Fun!**: When the team has fun, they work better together

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GEMBA WALK



RETROSPECTIVE CONSIDERATIONS:



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10 Lean Construction Institute

**Syed M. Ahmed, Paul Hampton, Salman
Azhar, Amelia D. Saul**

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Sustainable Lean Construction Anil Kashyap,N. Raghavan,Indrasen Singh,Venkatesan Renganaidu,Arun Chandramohan,2023-12-01 This book presents select proceedings of the Indian Lean Construction Conference ILCC 2022 with adoption and implementation cases of lean concepts across Indian construction projects The topics covered are lean culture and behavior lean in sustainable and green technologies lean supply chain management and offsite construction lean in public sector lean in modern construction techniques etc The book also discusses various properties and performance attributes of lean tools and techniques across various construction practices in infrastructure and real estate projects The book is a valuable reference for researchers and construction professionals interested in Lean Construction Design and Construction Rick Best,Gerard de Valence,2007-06-01 The design and construction of buildings is a lengthy and expensive process and those who commission buildings are continually looking for ways to improve the efficiency of the process In this book the second in the Building in Value series a broad range of topics related to the processes of design and construction are explored by an international group of experts The overall aim of the book is to look at ways that clients can improve the value for money outcomes of their decisions to construct buildings The book is aimed at students studying in many areas related to the construction industry including architecture construction management civil engineering and quantity surveying and should also be of interest to many in the industry including project managers property developers building contractors and cost engineers

The 10th International Conference on Engineering, Project, and Production Management Kriengsak Panuwatwanich,Chien-Ho Ko,2020-03-03 This book gathers the proceedings of the EPPM 2019 conference and highlights innovative work by researchers and practitioners active in various industries around the globe Recent advances in science and technology have made it possible to seamlessly connect and integrate various elements of engineering systems and opened the door for innovations that have transformed how we live and work While these developments have yielded enhanced efficiency and numerous improvements in our current practices the problems caused by the increased complexity of these integrated systems can be extremely difficult Accordingly solving these problems involves applying cross disciplinary expertise to address the heterogeneity of the various elements inherent in the system These proceedings address four main themes I Smart and Sustainable Construction II Advances in Project Management Practices III Toward Safety and Productivity Improvement and IV Smart Manufacturing Design and Logistics As such they will be of interest to and valuable to researchers and practitioners in a range of industries seeking an update on the translational fields of engineering project and production management

Collaboration and Integration in Construction, Engineering, Management and Technology Syed M. Ahmed,Paul Hampton,Salman Azhar,Amelia D. Saul,2020-12-21 This book gathers papers presented at the 11th International Conference on Construction in the 21st Century held in London in 2019 Bringing together a diverse group of government agencies academics professionals and students the book addresses issues related to

construction safety innovative technologies lean and sustainable construction international construction improving quality and productivity and innovative materials in the construction industry In addition it highlights international collaborations between various disciplines in the areas of construction engineering management and technology The book demonstrates that as the industry moves forward in an ever complex global economy multi national collaboration is crucial and its future growth will undoubtedly depend on international teamwork and alliances

Construction Project Management Peter Fewings, 2013-05-07 The role of the project manager continues to evolve presenting new challenges to established practitioners and those entering the field for the first time This second edition of Peter Fewings groundbreaking textbook has been thoroughly revised to recognise the increasing importance of sustainability and lean construction in the construction industry It also tackles the significance of design management changing health and safety regulation leadership and quality for continuous improvement of the service and the product Using an integrated project management approach emphasis is placed on the importance of effectively handling external factors in order to best achieve an on schedule on budget result as well as good negotiation with clients and skilled team leadership Its holistic approach provides readers with a thorough guide in how to increase efficiency and communication at all stages while reducing costs time and risk Short case studies are used throughout the book to illustrate different tools and techniques Combining the theories underpinning best practice in construction project management with a wealth of practical examples this book is uniquely valuable for practitioners and clients as well as undergraduate and graduate students for construction project management ENR. ,2006

Construction Contracting Richard H. Clough, Glenn A. Sears, S. Keoki Sears, Robert O. Segner, Jerald L. Rounds, 2015-03-04 The definitive contracting reference for the construction industry updated and expanded Construction Contracting the industry s leading professional reference for five decades has been updated to reflect current practices business methods management techniques codes and regulations A cornerstone of the construction library this text presents the hard to find information essential to successfully managing a construction company applicable to building heavy civil high tech and industrial construction endeavors alike A wealth of coverage on the basics of owning a construction business provides readers with a useful checkup on the state of their company and in depth exploration of the logistics scheduling administration and legal aspects relevant to construction provide valuable guidance on important facets of the business operations This updated edition contains new coverage of modern delivery methods technology and project management The field of construction contracting comprises the entire set of skills knowledge and conceptual tools needed to successfully own or manage a construction company as well as to undertake any actual project This book gives readers complete up to date information in all of these areas with expert guidance toward best practices Learn techniques for accurate cost estimating and effective bidding Understand construction contracts surety bonds and insurance Explore project time and cost management with safety considerations Examine relevant labor law and labor relations techniques Between codes standards

laws and regulations the construction industry presents many different areas with which the manager needs to be up to date on top of actually doing the day to day running of the business This book provides it all under one cover for the project side and the business side Construction Contracting is a complete working resource in the field or office *Engineering News and American Contract Journal* ,2006 **The End of Project Overruns** Robert M. Patty,Michael A. Denton,2009-11 Applying the principles in this book unleashes ingenuity that achieves solidifies and perpetuates a new performance culture of mutual benefit In this culture project teams will prepare their work in task packages and enable workflow necessary to leave inefficiency of time and resource literally no place to hide Project examples will help teams implement the principles that shorten cycle times eliminate error improve quality and reduce costs to succeed in meeting project commitments Emerging Lean enterprise relationships between clients EPC contractors and their entire supply chain will advance what constitutes the new market differentiating performance of individuals project teams and companies justifying high levels of trust and inter organizational efforts to improve Client executives will learn to recognize root causes of risk and sources of excellence to mitigate them Well developed strategic improvement is often constrained because the traditional way current means and methods fit squarely in everyone s comfort zone By learning to ask the right questions top client leadership will soon render overruns from the best traditional systems as not good enough and strive for a new level of excellence EPC executives will better engage creative voices from their best resources and stakeholders to resolve all concerns and define a unified vision for how to deliver on clients expectations without overruns during capital project delivery Lean methods will effectively assure that vision principles and best expectations are understood and implemented at the workplace Department discipline and stakeholder leaders will align and no longer frustrate each other and their clients They will plan and execute with increased efficiency and effectiveness Cost reduction will accelerate retaining only client valued quality enabling a nimble response to market opportunities and threats Project and program managers will confidently accept intense market induced cost and schedule reduction efforts They will apply new metrics measure potential and extract align and pilot improvements They will make workplace progress transparent to simplify resource balancing full utilization and workplace flow during all project phases The results will differentiate team members and their project s performance on the world stage Project professionals and the skilled labor force will gain confidence to make and keep increasingly difficult commitments and experience thereby increasing opportunity in an organization known for excellence They will fully engage heart and mind for leaders who expect excellence and they trust to enable and reward best practice performance while they jointly eliminate root causes of problems before they happen This book guides readers through each essential role for the transformation to Lean not just at the lowest levels but of the entire business model and all the supporting processes Resulting market recognition of sustained excellence of people their systems and they way they work together will create a market leading force *Proceedings* ,2006 Transformation, Flow, and Value Constellations in AEC Projects Stanislaus John

Tuholski,2008 *Project Management in Construction, Sixth Edition* Sidney M. Levy,2011-11-07 **PROVEN CONSTRUCTION PROJECT MANAGEMENT METHODS** Fully revised to cover the most current contract information and green building guidelines Project Management in Construction Sixth Edition provides project managers and general contractors with the skills necessary to run every phase of a construction job This practical guide discusses estimating purchasing contract administration team management quality control and quality assurance safety and other topics essential to completing a project on time and within budget Project Management in Construction Sixth Edition features A new chapter on ConsensusDOCS AIA Integrated Project Delivery IPD and Lean Construction contract documents Construction Specification Institute CSI Green Format Specifications and the U S Green Building Council USGBC 2009 Certification System Updated construction industry statistics and trends Current safety data from OSHA The latest court decisions on key construction topics **COMPREHENSIVE COVERAGE INCLUDES** Introduction to the Construction Industry Start of the Construction Process General Conditions to the Construction Contract Bonds and Insurance Organizing the Project Team Successful Project Completion Demands a Successful Start Estimating Buying Out the Job Change Orders Quality Control and Quality Assurance Project Documentation Claims Disputes Arbitration and Mediation Safety in Construction Design Build Sustainability and Green Buildings Interoperability and Building Information Modeling BIM **Use of Work Structuring to Increase Performance of Project-based Production Systems** Cynthia C. Y. Tso,2005 **Work Flow Variability and Labor Productivity Loss for Construction Projects** Min Liu,2007 Assessment of Uncertainty Management Approaches in Construction Organizations Venkataramanan Jayaraman,2006 Product-process Development Simulation to Support Specialty Contractor Involvement in Early Design Nuno António Pires de Almeida Pinho Gil,2001 **Construction Quality Control** Len Holm,2026-02-20 An essential guide to quality control practices in construction Quality control is a key component of construction management This valuable resource will help construction professionals develop a stronger understanding of the processes involved in quality control and implement the most effective practices Written by a professional with over 50 years in the construction industry and 30 years of teaching Construction Quality Control examines what quality construction means how it is achieved and how it is measured A primary case study project is included to demonstrate quality construction principles Explains the who what where when why and how of construction quality control from a contractor s perspective Covers quality control in depth from an introduction to quality control planning implementation and quality close out Provides methods that entire project teams can implement to actively manage construction quality References numerous construction contracts contract special conditions and technical specifications from actual projects Includes sample case studies *Distributed Planning and Coordination to Support Lean Construction* Hyun Jeong Choo,2003 **Applying a Set-based Design Approach to Reinforcing Steel Design** Kristen Danielle Parrish,2009 *Civil Engineering* ,2004

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