

***Simssoft*: A game for teaching project risk management**

Jianhong (Cecilia) Xia

Curtin University

Craig Caulfield

Edith Cowan University

David Baccarini and Shelley Yeo

Curtin University

c.xia@curtin.edu.au, ccaulfie@cur.ccu.edu.au, d.baccarini@curtin.edu.au, s.yeo@curtin.edu.au

Risks are part of every project and no amount of planning can anticipate every contingency. Risk management, a major component in any project management education program, is the systematic identification, monitoring and mitigation of risks so that projects have the best chance of success. Risk management education has traditionally been taught in a classroom setting, but this method can be expensive, slow and rigid. Business games—in interactive learning environments in which players explore all the components of a complex situation—are a simple and efficacious alternative.

Keywords: Game, project risk management, *Simssoft*

Introduction

Risk management is one crucial component in project management, but it is a difficult concept for students to master. We have found that students are often unable to relate the theoretical aspects of risk management to real situations or projects. In order to achieve effective teaching and learning goals, scenario-based risk management teaching methods are needed (Carroll, 2000; Rahat & Peter, 2005). Our premise is therefore that theories and practice can be integrated together as scenarios to illustrate the risk management process.

This paper reports on the preliminary stages of a project to design and develop a game that can be used to teach students about some of the dynamic aspects of project risk management. Based on a scenario developed from a real land development project, students must apply project risk management processes. They identify different risk events during the each phase of the project, analyse these risks and develop risk responses. To guide the students, the game provides feedback as decisions are made, and at the end of the game, they have a chance to reflect on their decisions. Pre- and post-game questionnaires will be used to assess *Simssoft*'s effectiveness so that improvements can be made based on users' experiences.

Literature review

To play a game, "is to engage in activity directed towards bringing about a specific state of affairs, using only means permitted by specific rules, where the means permitted by the rules are more limited in scope than they would be in the absence of the rules and where the sole reason for accepting such limitation is to make possible such activity" (Suitts, 1967, p. 148). This classic definition contains the key elements common to all games:

- A goal or objective: a "specific achievable state of affairs" (Suitts, 2005, p. 186), such as crossing the line first, scoring the most points, or having the best hand. Goals or objectives differentiate games from other types of play. For example, if a game doesn't have a goal "but is something that can be just played with in many way depending on your whim, you have what they refer to as a toy" (Frensky, 2007, p. 120).

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