

## Civil Service Competency Framework



### About this framework

We are introducing a new competency framework to support the Civil Service Reform Plan and the new performance management system. The competency framework sets out how we want people in the Civil Service to work. It puts the Civil Service values of honesty, integrity, impartiality and objectivity at the heart of everything we do and it aligns to the three high level leadership behaviours that every civil servant needs to model: Set Direction, Engage People and Deliver Results. Civil servants work in a huge range of jobs across the country and overseas but one thing we have in common is that we are here to support the elected Government, providing advice to help shape its policies and ensuring seamless and practical implementation in line with those policies.

Competencies are the skills, knowledge and behaviours that lead to successful performance. The framework outlines 10 competencies, which are grouped into 3 clusters as set out above. For each competency there is a description of what it means in practice and some examples of effective and ineffective behaviours at all levels. The competencies are intended to be discrete and cumulative, with each level building on the levels below i.e. a person demonstrating a competency at level 3 should be demonstrating levels 1 and 2 as a matter of course. These indicators of behaviour are not designed to be comprehensive, but provide a clear sense of and greater understanding and consistency about what is expected from individuals in the Civil Service.

### What does it mean for me?

The framework will be used for recruitment, performance management and development discussions and for decisions about progression. Some Departments introduced it in April 2012 with the rest of Government doing so from April 2013. In these new arrangements your business objectives will set out "what" you need to achieve over the year and this competency framework will set out "how" you need to work to achieve those objectives.

Most of you will need to focus on a number of competencies, usually around six, identified with your manager as being essential to your role. You are encouraged to discuss the framework with your line manager to identify the competencies that apply most to your job role.

This framework has been developed in partnership with Civil Service professions. If you work as part of a profession with a separate framework this will complement your professional framework and should be used alongside it.

# Civil Service Competencies Answers

**Boston (Mass.). City Council**



## **Civil Service Competencies Answers:**

*The Civil Service Competencies Book* Mike New, 2017-12-16 Are you struggling to answer Civil Service competency questions Do the phrases Building capability for all and Seeing the big picture baffle you If so you need this book It clearly explains what the Civil Service competencies are and gives over a hundred examples More importantly it gets you to identify and evaluate your own skills and then compile them into your own Experiences Autobiography It tells you how best to structure your answers and gives many dos and don ts to prevent you from failing It is an absolutely invaluable handbook for anyone applying for Civil Service posts The author has experience in several Civil Service departments including DWP Jobcentres recruitment and training The competencies covered are Seeing the Big Picture Changing and Improving Making effective decisions Leading and Communicating Collaborating and Partnering Building Capability for all Achieving commercial outcomes Delivering value for money Managing a quality service Delivering at pace DON T GET A JOB GET A CAREER BEFORE ROBOTS TAKES THEM ALL You will end up buying this book believe me so why not buy it now Why lose out on jobs in the meantime Some material contained in this book has been taken from my other book *The Competency Question Book for Job Interviews*

*The Performance Appraisal Question and Answer Book* Richard C. Grote, 2002 Most managers hate conducting performance appraisal discussions What s worse few feel confident in their ability to accurately assess the performance of a subordinate In *The Performance Appraisal Question and Answer Book* expert Dick Grote answers over 100 of the most common and most difficult questions about this vitally important but often misunderstood and misused tool including How should I react when an employee starts crying during the appraisal discussion or gets mad at me Which is more important the results the person achieved or the way she went about doing the

**The Revised Statutes of the State of Missouri, 1919** Missouri, 1919

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Competency Question Book for Job Interviews This is the revised improved 2nd edition October 2018 *Skills for Government* Great Britain: Parliament: House of Commons: Public Administration Select Committee,2007-08-06  
Incorporating HCP 1647 i session 2005 06 previously unpublished Documents of the Assembly of the State of New York  
New York (State). Legislature. Assembly,1916 **A Human Resources Framework for the Public Sector** Dixon  
Southworth MPA,2009-03 An Entirely New Way to Look at Human Resources in the Public Sector What makes a good worker  
Why do some people naturally do well at their jobs while others struggle These questions are at the heart of the human  
resource HR profession And while there is no shortage of theories about how people achieve success no one has explained  
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fresh new perspective on HR management with the first comprehensive theoretical framework for work performance tying  
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Framework WPF Southworth offers a roadmap for work performance in the nonprofit and public sectors that focuses on  
three fundamental objectives of HR programs and services build human resource capacity build performance and build  
community *Competency and Economy in Public Expenditures* American Academy of Political and Social Science,1924  
**Reports of Proceedings ...** Boston (Mass.). City Council,1889 *Votes & Proceedings* New South Wales. Parliament.  
Legislative Council,1893 **The Politics of Public Service Bargains** Christopher Hood,Martin Lodge,2006-06 The  
traditional understandings that structure the relationships between public servants and the wider political system are said to  
have undergone considerable change But what are these formalized and implicit understandings What are the key  
dimensions of such bargains In what conditions do bargains rise and fall And has there been a universal and uniform change  
in these bargains The Politics of Public Service Bargains develops a distinct perspective to answer these questions It  
develops a unique analytical perspective to account for diverse bargains within systems of executive government Drawing on  
comparative experiences from different state traditions this study examines ideas and contemporary developments along  
three key dimensions of any Public Service Bargain reward competency and loyalty and responsibility The Politics of Public  
Service Bargains points to diverse and differentiated developments across national systems of executive government and  
suggests how different bargains are prone to cheating by their constituent parties This study explores the context in which  
managerial bargains widely seen to be at the heart of contemporary administrative reform movements are likely to catch on  
and considers how cheating is likely to destabilize such bargains State of New York Supreme Court , **West's New  
York Digest** ,1999 **Votes and Proceedings of the Legislative Assembly** New South Wales. Parliament. Legislative  
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Committee, First Session, 109th Congress* United States. Congress. Senate. Committee on Armed Services,2007 *Notes on  
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web facial expressions is a photo reference guide for artists of all disciplines prior to storyboarding and producing animation i was an art director in live action film and tv in los angeles ca and orlando fl