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This paper tries to define a concept for managing multimedia projects efficiently and takes the suitability of existing methods into account Developing a valid solution makes it necessary to look at project management as a generic discipline first and then apply the results to the multimedia discipline Only then can we be sure that no important aspects of project management have been forgotten nor that existing and working strategies which could be applied to multimedia projects have been ignored This paper therefore defines project management and generally describes its areas of responsibility The question of whether project management is necessary and beneficial needs to be addressed as well After project management and the necessity to actively apply it in some form has been understood in general a specific focus on the existing information for multimedia project management will be undertaken It will become apparent that different viewpoints exist as to whether multimedia project management should apply project management methods of related industry areas such as software development This will justify the need to compare multimedia projects with software development projects After having gained an insight into project management as well as the characteristics of multimedia projects it is possible to determine the demands that a project management method needs to be able to meet to successfully manage multimedia projects It would be beyond the scope of this thesis to analyse every existing method Instead one method will be analysed as an example The useful aspects of the analysed method will be identified along with its shortfalls in relation to multimedia development Finally recommendations on how the shortfalls could be corrected will be made so that a project manager will be able to use the examined method specifically suited to multimedia projects Inhaltsverzeichnis Table of Contents 1 Preface 7 2 Introduction 9 2 1 The Topic of this Thesis 9 2 2 Hypotheses and Findings 12 2 3 Definition of Multimedia 14 2 4 Types of Multimedia Products 16 2 4 1 Forms of Delivery 16 2 4 2 Categories of Multimedia Products 18 2 4 3 Conclusion 20 2 5 Project Management Definitions 21 2 5 1 Project and Project Management 21 2 5 2 Project Stakeholders 22 2 5 3 Project Methodology Methods and Processes 22 3 The Historical Development of Project Management 25 3 1 The Philosophy of Ancient Project Management 25 3 2 The *Just Enough Software Test Automation* Daniel J. Mosley, Bruce A. Posey, 2002 Offers advice on designing and implementing a software test automation infrastructure and identifies what current popular testing approaches can and cannot accomplish Rejecting the automation life cycle model the authors favor limited automation of unit integration and system testing They also present a control synchronized data driven framework to help jump start an automation project Examples are provided in the Rational suite test studio and source code is available at a supporting web site Annotation copyrighted by Book News Inc Portland OR Automated Software Testing Elfriede Dustin, Jeff Rashka, John Paul, 1999-06-28 With the urgent demand for rapid turnaround on new software releases without compromising quality the testing element of software development must keep pace requiring a major shift from slow labor intensive testing methods to

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introduces practical ideas for a software tester to jump start the testing effort Strategies presented tackle the common obstacles of testing in order to meet time critical deadlines The examples included walk the tester through the concepts presented including how to design tests for products that have insufficient requirements Documentation is essential to the success of testing software and recording accurate results Risk analysis is covered to help the tester identify the most

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