

*The Addison-Wesley Signature Series*

# AGILE TESTING

A PRACTICAL GUIDE FOR  
TESTERS AND AGILE TEAMS

LISA CRISPIN  
JANET GREGORY



*Forewords by Mike Cohn and Brian Marick*



# Agile Testing A Practical For Testers And Agile Teams

**Mary Poppendieck, Tom Poppendieck**

## **Agile Testing A Practical For Testers And Agile Teams:**

**Agile Testing** Lisa Crispin,Janet Gregory,2009 Testing is a key component of agile development The widespread adoption of agile methods has brought the need for effective testing into the limelight and agile projects have transformed the role of testers Much of a tester s function however remains largely misunderstood What is the true role of a tester Do agile teams actually need members with QA backgrounds What does it really mean to be an agile tester Two of the industry s most experienced agile testing practitioners and consultants Lisa Crispin and Janet Gregory have teamed up to bring you the definitive answers to these questions and many others In *Agile Testing* Crispin and Gregory define agile testing and illustrate the tester s role with examples from real agile teams They teach you how to use the agile testing quadrants to identify what testing is needed who should do it and what tools might help The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing Readers will come away from this book understanding How to get testers engaged in agile development Where testers and QA managers fit on an agile team What to look for when hiring an agile tester How to transition from a traditional cycle to agile development How to complete testing activities in short iterations How to use tests to successfully guide development How to overcome barriers to test automation This book is a must for agile testers agile teams their managers and their customers *The Agile Testing Collection* Janet Gregory,Lisa Crispin,2015-06-22 A Comprehensive Collection of Agile Testing Best Practices Two Definitive Guides from Leading Pioneers Janet Gregory and Lisa Crispin haven t just pioneered agile testing they have also written two of the field s most valuable guidebooks Now you can get both guides in one indispensable eBook collection today s must have resource for all agile testers teams managers and customers Combining comprehensive best practices and wisdom contained in these two titles *The Agile Testing Collection* will help you adapt agile testing to your environment systematically improve your skills and processes and strengthen engagement across your entire development team The first title *Agile Testing A Practical Guide for Testers and Agile Teams* defines the agile testing discipline and roles and helps you choose organize and use the tools that will help you the most Writing from the tester s viewpoint Gregory and Crispin chronicle an entire agile software development iteration and identify and explain seven key success factors of agile testing The second title *More Agile Testing Learning Journeys for the Whole Team* addresses crucial emerging issues shares evolved practices and covers key issues that delivery teams want to learn more about It offers powerful new insights into continuous improvement scaling agile testing across teams and the enterprise overcoming pitfalls of automation testing in regulated environments integrating DevOps practices and testing mobile embedded and business intelligence systems *The Agile Testing Collection* will help you do all this and much more Customize agile testing processes to your needs and successfully transition to them Organize agile teams clarify roles hire new testers and quickly bring them up to speed Engage testers in agile development and help agile team members improve their testing skills Use tests and collaborate with business experts to plan features and guide

development Design automated tests for superior reliability and easier maintenance Plan just enough balancing small increments with larger feature sets and the entire system Test to identify and mitigate risks and prevent future defects Perform exploratory testing using personas tours and test charters with session and thread based techniques Help testers developers and operations experts collaborate on shortening feedback cycles with continuous integration and delivery Both guides in this collection are thoroughly grounded in the authors extensive experience and supported by examples from actual projects Now with both books integrated into a single easily searchable and cross linked eBook you can learn from their experience even more easily *Agile Testing Essentials* Lisa Gregory, 2017 4 Hours of Video Instruction Agile Testing Essentials LiveLessons is based on fundamental concepts from Lisa Crispin s and Janet Gregory s two best selling books Agile Testing A Practical Guide for Testers and Agile Teams and More Agile Testing Learning Journeys for the Whole Team By the end of the course participants will understand how testing fits into short and frequent delivery cycles and how each team member can contribute to the success of a quality product Every team member including testers programmers team facilitators business analysts designers product owners and product managers will find value in this course Goal To introduce basic understanding of how agile teams build quality into their product with the whole team engaged in testing activities throughout the delivery cycle Testing is critical to the successful delivery of a quality product not a phase to be executed right before delivery Approach Each topic starts with a presentation of the material assisted with slides and or a live discussion between Janet and Lisa Examples are used throughout to help explain the topic and there is an opportunity for participants to practice different techniques through exercises After each exercise Janet and Lisa discuss how they approach the exercise and guide participants in connecting what they ve learned with their own teams and projects Related Content Lisa Crispin and Janet Gregory are co authors of More Agile Testing Learning Journeys for the Whole Team Addison Wesley 2014 and Agile Testing A Practical Guide for Testers and Agile Teams Addison Wesley 2009 as well as authors and contributors to other software development books Their book website is [www.agiletester.ca](http://www.agiletester.ca) About the Instructors Lisa Crispin has worked as a tester and agile testing coach on awesome agile teams since 2000 Her peers voted her the Most Influential Agile Testing Professional Person in 2012 Together with Janet she developed a three day agile testing training course Please visit [www.lisacrispin.com](http://www.lisacrispin.com) for her blog along with links to publications podcasts and webinars Follow Lisa on Twitter [lisacrispin](https://twitter.com/lisacrispin) Janet Gregory is an agile testing coach and process consultant with DragonFire Inc Janet works with teams to transition to agile development and teaches agile testing courses and tutorials worldwide Her peers voted her the Most Influential Agile Testing Professional Person in 2015 For more about Janet s work and her [Software Testing](#) ,

**ISTQB® Certified Tester Foundation Level** Lucjan Stapp, Adam Roman, Michaël Pilaeten, 2023-11-23 This book is aimed at everyone preparing for the ISTQB Certified Tester Foundation Level exam based on the Foundation Level syllabus version 4.0 published in 2023 It provides candidates with reliable knowledge based on this document and thus distinguishes

itself from all the information about ISTQB syllabi and exams on the Internet which is often of rather poor quality and may even contain serious errors The book expands and details many issues that are described in the new 2023 version of the syllabus in a perfunctory or general way only According to the ISTQB guidelines for syllabus based training an exercise must be provided for each learning objective at the K3 level and a practical example must be provided for each objective at the K2 or K3 level In order to satisfy these requirements the authors prepared numerous exercises and examples for all learning objectives at these levels In addition for each learning objective one or more sample exam questions are presented which are similar to those that the candidate will see in the exam This makes the book an excellent aid for studying and preparing for the exam and verifying acquired knowledge

*Explore It!* Elisabeth Hendrickson, 2013-02-21 Uncover surprises risks and potentially serious bugs with exploratory testing Rather than designing all tests in advance explorers design and execute small rapid experiments using what they learned from the last little experiment to inform the next Learn essential skills of a master explorer including how to analyze software to discover key points of vulnerability how to design experiments on the fly how to hone your observation skills and how to focus your efforts Software is full of surprises No matter how careful or skilled you are when you create software it can behave differently than you intended Exploratory testing mitigates those risks Part 1 introduces the core essential skills of a master explorer You ll learn to craft charters to guide your exploration to observe what s really happening hint it s harder than it sounds to identify interesting variations and to determine what expected behavior should be when exercising software in unexpected ways Part 2 builds on that foundation You ll learn how to explore by varying interactions sequences data timing and configurations Along the way you ll see how to incorporate analysis techniques like state modeling data modeling and defining context diagrams into your explorer s arsenal Part 3 brings the techniques back into the context of a software project You ll apply the skills and techniques in a variety of contexts and integrate exploration into the development cycle from the very beginning You can apply the techniques in this book to any kind of software Whether you work on embedded systems Web applications desktop applications APIs or something else you ll find this book contains a wealth of concrete and practical advice about exploring your software to discover its capabilities limitations and risks

**Beautiful Testing** Adam Goucher, Tim Riley, 2009-10-14 Successful software depends as much on scrupulous testing as it does on solid architecture or elegant code But testing is not a routine process it s a constant exploration of methods and an evolution of good ideas Beautiful Testing offers 23 essays from 27 leading testers and developers that illustrate the qualities and techniques that make testing an art Through personal anecdotes you ll learn how each of these professionals developed beautiful ways of testing a wide range of products valuable knowledge that you can apply to your own projects Here s a sample of what you ll find inside Microsoft s Alan Page knows a lot about large scale test automation and shares some of his secrets on how to make it beautiful Scott Barber explains why performance testing needs to be a collaborative process rather than simply an exercise in measuring speed Karen Johnson describes how her

professional experience intersected her personal life while testing medical software Rex Black reveals how satisfying stakeholders for 25 years is a beautiful thing Mathematician John D Cook applies a classic definition of beauty based on complexity and unity to testing random number generators All author royalties will be donated to the Nothing But Nets campaign to save lives by preventing malaria a disease that kills millions of children in Africa each year This book includes contributions from Adam Goucher Linda Wilkinson Rex Black Martin Schr der Clint Talbert Scott Barber Kamran Khan Emily Chen Brian Nitz Remko Tron on Alan Page Neal Norwitz Michelle Levesque Jeffrey Yasskin John D Cook Murali Nandigama Karen N Johnson Chris McMahon Jennitta Andrea Lisa Crispin Matt Heusser Andreas Zeller David Schuler Tomasz Kojm Adam Christian Tim Riley Isaac Clerencia [Software Technologies](#) José Cordeiro, Marten van Sinderen, 2014-09-30 This book constitutes the thoroughly refereed proceedings of the 8th International Joint Conference on Software Technologies ICSOFT 2013 held in Reykjavik Iceland in July 2013 The 19 revised full papers presented were carefully reviewed and selected from 121 paper submissions The papers focus on the following research topics and applications new software paradigm trends and mainstream software engineering and applications *Agile Testing Essentials* Lisa Crispin, 2017 Agile Testing Essentials LiveLessons is based on fundamental concepts from Lisa Crispin s and Janet Gregory s two best selling books Agile Testing A Practical Guide for Testers and Agile Teams and More Agile Testing Learning Journeys for the Whole Team By the end of the course participants will understand how testing fits into short and frequent delivery cycles and how each team member can contribute to the success of a quality product Every team member including testers programmers team facilitators business analysts designers product owners and product managers will find value in this course Goal To introduce basic understanding of how agile teams build quality into their product with the whole team engaged in testing activities throughout the delivery cycle Testing is critical to the successful delivery of a quality product a phase to be executed right before delivery Approach Each topic starts with a presentation of the material assisted with slides and or a live discussion between Janet and Lisa Examples are used throughout to help explain the topic and there is an opportunity for participants to practice different techniques through exercises After each exercise Janet and Lisa discuss how they approach the exercise and guide participants in connecting what they ve learned with their own teams and projects Resource description page [More Agile Testing](#) Janet Gregory, Lisa Crispin, 2015 Janet Gregory and Lisa Crispin pioneered the agile testing discipline with their previous work Agile Testing Now in More Agile Testing they reflect on all they ve learned since They address crucial emerging issues share evolved agile practices and cover key issues agile testers have asked to learn more about Packed with new examples from real teams this insightful guide offers detailed information about adapting agile testing for your environment learning from experience and continually improving your test processes scaling agile testing across teams and overcoming the pitfalls of automated testing You ll find brand new coverage of agile testing for the enterprise distributed teams mobile embedded systems regulated environments data warehouse BI systems and DevOps

practices You'll come away understanding How to clarify testing activities within the team Ways to collaborate with business experts to identify valuable features and deliver the right capabilities How to design automated tests for superior reliability and easier maintenance How agile team members can improve and expand their testing skills How to plan just enough balancing small increments with larger feature sets and the entire system How to use testing to identify and mitigate risks associated with your current agile processes and to prevent defects How to address challenges within your product or organizational context How to perform exploratory testing using personas and tours Exploratory testing approaches that engage the whole team using test charters with session and thread based techniques How to bring new agile testers up to speed quickly without overwhelming them The eBook edition of More Agile Testing also is available as part of a two eBook collection The Agile Testing Collection 9780134190624

**The Future of Software Quality Assurance** Stephan Goericke, 2019-11-19 This open access book published to mark the 15th anniversary of the International Software Quality Institute iSQI is intended to raise the profile of software testers and their profession It gathers contributions by respected software testing experts in order to highlight the state of the art as well as future challenges and trends In addition it covers current and emerging technologies like test automation DevOps and artificial intelligence methodologies used for software testing before taking a look into the future The contributing authors answer questions like How is the profession of tester currently changing What should testers be prepared for in the years to come and what skills will the next generation need What opportunities are available for further training today What will testing look like in an agile world that is user centered and fast paced What tasks will remain for testers once the most important processes are automated iSQI has been focused on the education and certification of software testers for fifteen years now and in the process has contributed to improving the quality of software in many areas The papers gathered here clearly reflect the numerous ways in which software quality assurance can play a critical role in various areas Accordingly the book will be of interest to both professional software testers and managers working in software testing or software quality assurance

**Agile Testing** Manfred Baumgartner, Martin Klöckl, Christian Mastnak, Helmut Pichler, Richard Seidl, Siegfried Tanczos, 2021-09-09 This book is written by testers for testers In ten chapters the authors provide answers to key questions in agile projects They deal with cultural change processes for agile testing with questions regarding the approach and organization of software testing with the use of methods techniques and tools especially test automation and with the redefined role of the tester in agile projects The first chapter describes the cultural change brought about by agile development In the second chapter which addresses agile process models such as Scrum and Kanban the authors focus on the role of quality assurance in agile development projects The third chapter deals with the agile test organization and the positioning of testing in an agile team Chapter 4 discusses the question of whether an agile tester should be a generalist or a specialist In Chapter 5 the authors turn to the methods and techniques of agile testing emphasizing the differences from traditional phase oriented testing In Chapter 6

they describe which documents testers still need to create in an agile project Next Chapter 7 explains the efficient use of test automation which is particularly important in agile development as it is the main instrument for project acceleration and is necessary to support state of the art DevOps approaches and Continuous Integration Chapter 8 then adds examples from test tool practice extending test automation to include test management functionality Chapter 9 is dedicated to training and its importance emphasizing the role of employee training in getting started with agile development Finally Chapter 10 summarizes the results of the agile journey in general with a special focus on testing To make the aspects described even more tangible the specific topics of this book are accompanied by the description of experiences from concrete software development projects of various organizations The examples demonstrate that different approaches can lead to solutions that meet the specific challenges of agile projects

Leading Lean Software Development Mary Poppendieck, Tom Poppendieck, 2010 Building on their breakthrough bestseller *Implementing Lean Software Development* the authors show software leaders how to quickly identify the biggest opportunities for improvement in their development organizations

**Encyclopedia of Careers and Vocational Guidance: Career articles, PHY-Z**, 2011 Provides detailed facts and current statistics for over 750 occupations in more than 90 key career fields Contains more than 500 photographs

*Agile Software Testing* Sorin Dumitrascu, 2020-09-17 The Agile Software Testing course covers the methodologies and testing approaches but also the techniques and tools used in software testing in agile projects The first section of this course is on Methodologies and Testing Approaches Agile software development lifecycles are comprised of short iterations with working software released at the end of each iteration In this section you will have overview of agile development and cover some of the different approaches including Extreme Programming Scrum and Kanban You will learn the key aspects of testing in an agile environment as well as the skillset that an agile tester should have More specifically we are going to cover the following Agile Software Development Fundamentals which includes Agile Software Development and the Agile Manifesto The Twelve Principles of the Agile Manifesto The Whole Team Approach Early and Frequent Feedback Aspects of Agile Approach which includes Extreme Programming XP Scrum Kanban Collaborative User Stories Creation of User Stories Retrospectives Continuous Integration Release and Iteration Planning Testing in Agile Approaches which includes Agile Testing and Development Activities Agile Project Work Products Agile Test Levels Agile Testing and Configuration Management Agile and Independent Testing Test Status in Agile Projects which includes Communicating Test Status and Product Quality Managing Risk Regression Role and Skills of an Agile Tester which includes Skills of an Agile Tester Role of an Agile Tester The second section of this course is on Techniques and Tools Agile approaches include the complementary techniques of test driven development acceptance test driven development and behavior driven development In this section we will explore the key features of agile testing and how techniques such as black box testing can be applied in agile projects We will also take a look at various tools that are available to agile testers everything from task management and tracking tools to communication

and configuration tools More specifically we are going to cover the following Agile Testing and Risk Assessment which includes Test driven and Behavior driven Development Test Levels A Scrum Tester Quality Risks in Agile Projects Techniques in Agile Projects which includes Estimation of Testing Effort Test Basis in Agile Projects Definition of Done Acceptance Test driven Development Functional and Nonfunctional Black Box Test Design Exploratory Testing Tools for Testing in Agile Projects which includes Task Management and Tracking Tools Communication and Information sharing Tools Test Development and Configuration Tools

**QA in Agile** Aziz Hadj-Bouazza,2025-04-26 QA in Agile A Practical Guide for Testers and Managers is your essential handbook for mastering quality assurance in fast paced Agile environments Whether you re a tester QA lead Scrum Master or product manager this guide provides clear practical strategies to embed quality throughout the Agile development lifecycle Learn how to shift testing left collaborate closely with developers integrate automation into CI CD pipelines manage Agile testing metrics and foster a culture of continuous improvement Packed with real world examples templates best practices and actionable insights this book empowers QA professionals to move beyond traditional testing and become true quality champions in Agile teams

**The Self-Taught Agile Tester** Chhavi Raj Dosaj,2021-04-26 This book is meant for readers who have little or no experience in doing testing in Agile software development The first half of the book will help you to understand the following topics Why we need Agile software development Different Agile approaches Agile team structure How requirements are managed in Agile projects Different Agile Ceremonies Different Agile Test methods Estimation and Automation in Agile projects How Quality risks are managed in Agile projects Tools used by Agile team The second half focuses on a step by step walk through of a real life Agile testing project This will help you to understand how the real Agile software projects are run from start to end and the role and duties of the Agile tester The book provides details of each project activity which will help you to understand how the test activities are planned executed and monitored in real Agile projects This book will not only help you to learn Agile testing but also how you can apply them when you are working as an Agile tester on a project This book will teach you each and everything you should know about Agile software testing with references to a real life project and help you in securing a job as an Agile tester

**MSDN Magazine** ,2007-07 *Agile Quality* David Tzernach,2020-11 Getting quality right in Agile software development is hard The principles and values provide little guidance and the practical frameworks tend to gloss over the questions of quality How is a transition to Agile managed without sacrificing quality How is testing done in an Agile environment How is quality monitored and managed in the Agile environment Where do QA managers and testers test engineers fit in an Agile team How can Agile team members improve and expand their testing skills What to look for when hiring an Agile tester How are bugs managed in an Agile environment Agile Quality is a practical guide providing guidance and advice that can be put into action quickly and easily It contains solutions to quality related questions that come up before or during an Agile transition It guides you on how to manage quality in Agile and how to monitor the process and keep

improving it This knowledge is presented simply with context and case studies that come from a wealth of experience in the practical applications of software quality processes Audience This book reflects the spirit of simplicity which is the best way to influence and touch the reader with the hope that he will gain value from my words If you are familiar with my blog you will find this book similar to the spirit I represent there The writing is mostly practical and aimed towards the reader with some sense of humor and examples from my own world This book is suitable for anyone starting a journey in the world of Agile but also for those who have experience and need to expand their knowledge skills and to try to use a spirit that goes beyond the boundaries of the existing rules In addition the book focuses on quality in the Agile world It will be great for anyone coming from this world e g software testers developers architects that wants to understand how to adapt to the Agile environment and meet the challenges they are likely to encounter The first few volumes of this book are about Agile and specifically about Scrum these volumes are the basis for the rest of the book including the advanced volumes that concentrate on quality and testing Therefore I suggest you read this book in order *Dr. Dobb's Journal* ,2006

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