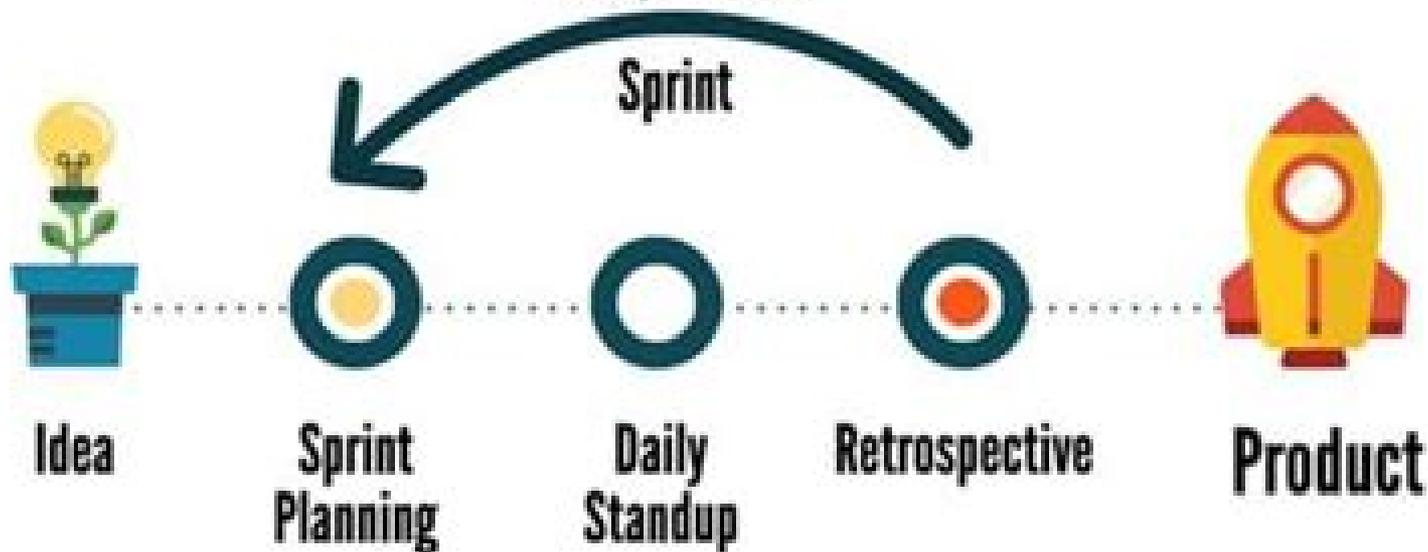


# SCRUM

## The Art of Doing Twice the Work in Half the Time

*Jeff Sutherland*

A time-box of one month or less during which a "Done", useable, and potentially releasable product increment is created. Sprints best have consistent durations throughout a development effort



# Scrum Doing Twice Work Half

**Ralf T. Kreuzer, Tim  
Neugebauer, Annette Pattloch**

## **Scrum Doing Twice Work Half:**

*Scrum* Jeff Sutherland, J.J. Sutherland, 2014-09-30 The revolutionary Red Book that helped a generation work smarter better and faster now expanded and updated with new stories new ideas and new methods to radically improve the way you and your company deliver results If you've ever been startled by how fast the world is changing the Scrum framework is one of the reasons why Productivity gains in workflow of as much as 1 200 percent have been recorded and there's no more lucid or compelling explainer of Scrum and its bright promise than Jeff Sutherland The thorny problem that Sutherland began tackling back then boils down to this People are spectacularly bad at doing things with agility and efficiency Best laid plans go up in smoke Teams often work at cross purposes to one another And when the pressure rises unhappiness soars Woven with insights from martial arts judicial decision making advanced aerial combat robotics and Sutherland's experience as a West Point educated fighter pilot a biometrics expert a medical researcher an early innovator of ATM technology and a C level executive at eleven different technology companies this book will take you to Scrum's front lines where Sutherland's system has brought the FBI into the twenty first century helped support John Deere's supply chain amid a global pandemic and supply chain shortage reduced poverty in the Third World and even planned weddings and accomplished weekend chores The way we work has changed dramatically since Sutherland first introduced Scrum a decade ago This urgent update shares new insights and provides new tools to take advantage of the radical productivity that Scrum delivers Sutherland will show you how to optimize working with artificial intelligence and share the latest cognitive science research on culture psychological safety diversity and happiness and how these factors drive performance innovation and overall organizational health This new edition contains a decade of lessons learned Whether it's ten years ago now or ten years into the future the Scrum framework is guaranteed to help you deliver results But the most important reason to read this book is that it may just help you achieve what others consider unachievable

**SUMMARY - Scrum: The Art Of Doing Twice The Work In Half The Time By Jeff Sutherland And J.J. Sutherland** Shortcut Edition, 2021-06-18 Our summary is short simple and pragmatic It allows you to have the essential ideas of a big book in less than 30 minutes By reading this summary you will discover a revolutionary method to increase productivity in your professional or personal life You will also discover why you waste so much time and money in production cycles design manufacturing sales how to assemble a perfect work team how to manage your projects from A to Z as quickly as possible techniques for meeting your deadlines how to be always more efficient throughout your projects Every company is looking to increase its productivity work efficiently and save money Yet as surprising as it may seem most do not emancipate themselves from the absurd methods invented at the beginning of the 20th century The most innovative sectors to date and in particular new technologies are ahead of the game because they use agile and efficient methods The Scrum method is one of the most successful Scrum The Art of Doing Twice the Work in Half the Time teaches you how to implement it in your company and your daily life With it adopt the way of thinking of Silicon

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**Scrum**, 2018 For those who believe that there must be a more agile and efficient way for people to get things done here is a brilliantly discursive thought provoking book about the leadership and management process that is changing the way we live In the future historians may look back on human progress and draw a sharp line designating before Scrum and after Scrum Scrum is that ground breaking It already drives most of the world's top technology companies And now it's starting to spread to every domain where leaders wrestle with complex projects If you've ever been startled by how fast the world is changing Scrum is one of the reasons why Productivity gains of as much as 1200% have been recorded and there's no more lucid or compelling explainer of Scrum and its bright promise than Jeff Sutherland the man who put together the first Scrum team more than twenty years ago The thorny problem Jeff began tackling back then boils down to this people are spectacularly bad at doing things with agility and efficiency Best laid plans go up in smoke Teams often work at cross purposes to each other And when the pressure rises unhappiness soars Drawing on his experience as a West Point educated fighter pilot biometrics expert early innovator of ATM technology and V P of engineering or CTO at eleven different technology companies Jeff began challenging those dysfunctional realities looking for solutions that would have global impact In this book you'll journey to Scrum's front lines where Jeff's system of deep accountability team interaction and constant iterative improvement is among other feats bringing the FBI into the 21st century perfecting the design of an affordable 140 mile per hour 100 mile per gallon car helping NPR report fast moving action in the Middle East changing the way pharmacists interact with patients reducing poverty in the Third World and even helping people plan their weddings and accomplish weekend chores Woven with insights from martial arts judicial decision making advanced aerial combat robotics and many other disciplines Scrum is consistently riveting But the most important reason to read this book is that it may just help you achieve what others consider unachievable whether it be inventing a trailblazing technology devising a new system of education pioneering a way to feed the hungry or closer to home a building a foundation for your family to thrive and prosper

**Summary: Scrum** BusinessNews Publishing, 2016-07-20 The must read summary of Jeff Sutherland's book Scrum The Art of Doing Twice the Work in Half the Time This complete summary of the ideas from Jeff Sutherland's book Scrum shows how the conventional way of doing product development is broken and introduces a new method SCRUM Rather than sticking to a top down prescriptive approach the SCRUM method is adaptive and evolutionary giving you a new and improved way to do projects The author explains the inspiration behind the SCRUM method and how to apply it to your business most effectively Learn how to save time work efficiently and stay organized with this concise summary Added value of this summary Save time Understand the key concepts Increase your business knowledge To learn more read Scrum and discover how to develop projects more efficiently saving you time and money [Digital Business Leadership](#) Ralf T. Kreutzer, Tim Neugebauer, Annette Pattloch, 2018-04-27 This book provides specialists and executives with a clear yet

practical set of recommendations to meet the challenges of digital transformation and ensure long term success as a leader in a primarily digital business world The authors describe the fundamental principles of digitization and its economic opportunities and risks integrating them into a framework of classic and new management methods The book also explores how increasing digitization not only of communication but of complete value chains has led to a need to establish a digital business leadership Digitization is changing people and markets it causes the upheaval of entire industries creates new digital centric companies and forces established companies to cope with the transformation activities associated with these digitization processes New approaches and methods have to be learned tried and tested patterns of thinking have to be explored and last but not least innovation activities have to be understood as continuous necessities At the same time digital business offers considerable opportunities for renewing competitive advantages improving existing process structures and realigning products services and business models

*Transform Behaviors, Transform Results!* Morgan Jones, Drew Butler, Gerhard Plenert, 2022-10-24

When trying to embed changes or new mindsets and behaviors organizations tend to focus on following a particular methodology rather than clearly defining the underlying behaviors that will deliver the sustainable behavioral change and align the thought processes that drive the behaviors whether their intent is to continuously improve safety or overall risk management or achieve a sustainable growth and improvement trajectory The key role of leadership teams is not to deliver results It is to inspire and own the organizational culture that delivers the expected results If culture is owned by HR it is doomed to be another thing leaders have to do on top of their day job Business leadership teams must oversee defining and managing organizational culture and have HR coach the capability of leaders to cast the right leadership shadow by role modeling the right behaviors rewarding the right behaviors in their teams and providing clarity on expectations around behaviors for all leaders and employees The most challenging part of any performance improvement implementation is the identification of key behavioral indicators KBIs The purpose of this book is to assist with that challenge and make behaviors easier to understand and identify The book defines and describes the importance of focusing on the behaviors necessary for sustainable change rather than focusing on the tools and methodology behind change management It discusses multiple lenses of change including Lean Six Sigma Agile Risk and Customer Experience and also addresses the weaknesses of complying solely with the methodology and tools It proposes a behavioral framework to suit each particular lens This book begins with reasons most continuous improvement programs fail to deliver the expected results More importantly it discusses embedding the newly described mindsets and capabilities into the business The book concludes by providing leaders a roadmap and a coaching framework for how to align and embed their new behavioral framework at all levels starting from the front line worker up to the CEO Essentially this book leads the reader through the process of understanding the concept of defining behaviors and the difference between them and tools methodology It introduces KBIs for leaders to define and drive the desired behaviors at all levels This will increase the

probability of sustainability for the improvement initiative by focusing on and maturing the behaviors these initiatives are trying to drive

**Scaling Scrum Across Modern Enterprises** Cecil Rupp, Manjit Singh, 2020-08-31 Establish business agility in your organization by applying industry proven scaling strategies from popular Scrum frameworks such as Scrum of Scrums SoS Scrum Scale Nexus Large Scale Scrum LeSS Disciplined Agile and SAFe Key Features Learn how to be Agile at scale by implementing best practices Understand how Lean Agile practices are incorporated in Disciplined Agile and the Scaled Agile Framework SAFe Customize Scrum and Lean Agile practices to support portfolio and large product development needs Book Description Scaled Scrum and Lean Agile practices provide essential strategies to address large and complex product development challenges not addressed in traditional Scrum This Scrum Lean Agile handbook provides a comprehensive review and analysis of industry proven scaling strategies that enable business agility on an enterprise scale Free of marketing hype or vendor bias this book helps you decide which practices best fit your situation You ll start with an introduction to Scrum as a lightweight software development framework and then explore common approaches to scaling it for more complex development scenarios The book will then guide you through systems theory lean development and the application of holistic thinking to more complex software and system development activities Throughout you ll learn how to support multiple teams working in collaboration to develop large and complex products and explore how to manage cross team integration dependency and synchronization issues Later you ll learn how to improve enterprise operational efficiency across value creation and value delivery activities before discovering how to align product portfolio investments with corporate strategies By the end of this Scrum book you and your product teams will be able to get the most value out of Agile at scale even in complex cyber physical system development environments What you will learn Understand the limitations of traditional Scrum practices Explore the roles and responsibilities in a scaled Scrum and Lean Agile development environment Tailor your Scrum approach to support portfolio and large product development needs Apply systems thinking to evaluate the impacts of changes in the interdependent parts of a larger development and delivery system Scale Scrum practices at both the program and portfolio levels of management Understand how DevOps test automation and CI CD capabilities help in scaling Scrum practices Who this book is for Executives product owners Scrum masters development team members and other stakeholders who need to learn how to scale Agile to support large complex projects and large enterprise portfolios and programs will find this book useful A basic understanding of the values and principles of Agile and the Scrum based framework for Agile development practices is required before you get started with this Agile Scrum book

**The Skills Advantage** Anish Lalchandani, 2024-05-08 Anish Lalchandani provides reskilling strategies that align the organization and the individual s needs including practical application agility and building alliances for an ecosystem based reskilling strategy With case studies and practical steps you will discover how skills are the new currency of work and pivotal in reskilling

*The ^A Wise Company* Ikujiro Nonaka, Hirotaka Takeuchi, 2019-09-13 To survive and thrive in this day and age

of high velocity change companies must draw on high quality experiential knowledge practical wisdom

**Agile for Everybody** Matt LeMay, 2018-10-10 The Agile movement provides real actionable answers to the question that keeps many company leaders awake at night How do we stay successful in a fast changing and unpredictable world Agile has already transformed how modern companies build and deliver software This practical book demonstrates how entire organizations from product managers and engineers to marketers and executives can put Agile to work Author Matt LeMay explains Agile in clear jargon free terms and provides concrete and actionable steps to help any team put its values and principles into practice Examples from a wide variety of organizations including small nonprofits and global financial enterprises bring to life the on the ground realities of Agile across industries and functions Understand exactly what Agile is and why it matters Use Agile to address your organization s specific needs and goals Take customer centrality from theory into practice Stop wasting time in report and critique meetings and start making better decisions Create a harmonious cycle of learning collaborating and delivering Learn from Agile experts at companies like IBM Spotify and Coca Cola

**The Scrum Fieldbook** J.J. Sutherland, 2019-10-01 Based on years of work in the field with scores of companies including Bosch 3M Schlumberger and Rio Tinto The Scrum Fieldbook delivers a hands on practical approach to rapidly delivering value for companies and organizations Scrum is the secret weapon behind some of today s most successful companies Businesses like Google Facebook Amazon and Apple use Scrum to drive incredibly fast innovation laser focus on customers and continuous improvement and to decrease decision times in order to reshape the world Scrum is the most utilized Agile framework In recent years its use has exploded across the corporate world far beyond its software and technology roots J J Sutherland and the team at Scrum Inc have dramatically improved performance at global banks utility providers medical device manufacturers mining giants and firms on the cutting edge of genetic science Scrum has helped companies large and small thrive in the age of disruption In Sutherland s first book the national bestseller Scrum The Art of Doing Twice the Work in Half the Time coauthored with his father Jeff the co creator of Scrum he laid out the Scrum framework used by almost all of today s leading technology companies In The Scrum Fieldbook he draws on his firm s extensive experience in the field to take leaders managers and employees deeper into the specific challenges and new opportunities organizations face in an Agile transformation He shows how the Scrum framework can be successfully applied to any project in any industry from automobile manufacturers in the U S and Europe to nonprofits in Africa from home renovation contractors in Minnesota to gas exploration companies in South America from fighter plane builders in Sweden to U S Navy Special Forces teams in regions of the world we can t mention

*Post Magazine and Insurance Monitor*, 1926 [The Post Magazine and Insurance Monitor](#), 1929 [The Power of Community \(PB\)](#) Howard Partridge, 2018-01-26 Boost engagement and profits by feeding your staff s craving for community It seems the more connected we are through email smart phones and social media the more disconnected we become on a personal human level and teamwork suffers tremendously If this is happening in your

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A Scrum Book Jeff Sutherland, James O. Coplien, 2019-08-16 Building a successful product usually involves teams of people and many choose the Scrum approach to aid in creating products that deliver the highest possible value Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals The ninety four patterns contained within are elaborated nuggets of insight into Scrum s building blocks how they work and how to use them They offer novices a roadmap for starting from scratch yet they help intermediate practitioners fine tune or fortify their Scrum implementations Experienced practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement each other to solve common problems in product development The patterns are written in the well known Alexandrian form whose roots in architecture and design have enjoyed broad application in the software world The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work The patterns flow together naturally through the context sections at their beginning and end Learn everything you need to know to master and implement Scrum one step at a time the agile way

**The Scrum Fieldbook** J.J. Sutherland, 2019-10-03 \_\_\_\_\_ FROM THE INTERNATIONALLY BESTSELLING AUTHOR OF SCRUM Do you never get as much done as you need to Sometimes even the most important projects can feel painstakingly slow But it doesn t have to be this way In his international bestseller Scrum J J Sutherland introduced a simple revolutionary tool used by Google Amazon and the FBI to turbo charge the output of every team He called it the Scrum method Now Sutherland returns with a step by step guide to using this revolutionary system at any level of any company With its emphasis on rapid innovation no bullshit meetings and quick fire decision making Scrum will transform your productivity starting today PRAISE FOR THE SCRUM METHOD Every business needs a methodology for getting stuff done for successful collaboration and scalable management techniques Scrum is the answer

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alexander honnold born august 17 1985 is an american rock climber best known for his free solo ascents of big walls honnold rose to worldwide fame in june 2017 when he became the first person to free solo a route on el capitan in yosemite national park via the 2 900 foot route freerider at 5 13a the first ever at that grade a climb described in the new york times as

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