

Agile Software Development



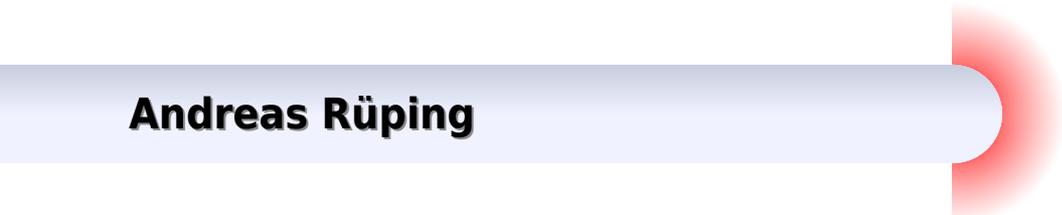
The Agile Software Development Series

Cockburn • Highsmith
Series Editors

Alistair Cockburn

Agile Software Development Alistair Cockburn

Andreas Rüping



Agile Software Development Alistair Cockburn:

Agile Software Development Alistair Cockburn, 2006-10-19 Agile Software Development is a highly stimulating and rich book. The author has a deep background and gives us a tour de force of the emerging agile methods. Tom Gilb's agile model of software development has taken the world by storm. Now in Agile Software Development Second Edition, one of agile's leading pioneers updates his Jolt Productivity award-winning book to reflect all that's been learned about agile development since its original introduction. Alistair Cockburn begins by updating his powerful model of software development as a cooperative game of invention and communication. Among the new ideas he introduces harnessing competition without damaging collaboration, learning lessons from lean manufacturing, and balancing strategies for communication. Cockburn also explains how the cooperative game is played in business and on engineering projects, not just software development. Next, he systematically illuminates the agile model, shows how it has evolved, and answers the questions developers and project managers ask most often, including: Where does agile development fit in our organization? How do we blend agile ideas with other ideas? How do we extend agile ideas more broadly? Cockburn takes on crucial misconceptions that cause agile projects to fail. For example, you'll learn why encoding project management strategies into fixed processes can lead to ineffective strategy decisions and costly mistakes. You'll also find a thoughtful discussion of the controversial relationship between agile methods and user experience design. Cockburn turns to the practical challenges of constructing agile methodologies for your own teams. You'll learn how to tune and continuously reinvent your methodologies and how to manage incomplete communication. This edition contains important new contributions on these and other topics: Agile and CMMI, Introducing agile from the top down, Revisiting custom contracts, Creating change with stickers. In addition, Cockburn updates his discussion of the Crystal methodologies, which utilize his cooperative game as their central metaphor. If you're new to agile development, this book will help you succeed the first time out. If you've used agile methods before, Cockburn's techniques will make you even more effective.

Agile Software Development Alistair Cockburn, 2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress. The volume is based on over 10 years of interviewing software project teams.

Crystal Clear Alistair Paul Becker, Alistair Cockburn, 2004-10-19 Carefully researched over ten years and eagerly anticipated by the agile community, Crystal Clear: A Human Powered Methodology for Small Teams is a lucid and practical introduction to running a successful agile project in your organization. Each chapter illuminates a different important aspect of orchestrating agile projects. Highlights include: Attention to the essential human and communication aspects of successful projects; Case studies, examples, principles, strategies, techniques, and guiding properties; Samples of work products from real world projects instead of blank templates and toy problems; Top strategies used by software teams that excel in delivering quality code in a timely fashion; Detailed introduction to emerging best practice techniques such as Blitz Planning, Project 360, and the essential Reflection Workshop; Question and answer

with the author about how he arrived at these recommendations including where they fit with CMMI ISO RUP XP and other methodologies A detailed case study including an ISO auditor's analysis of the project Perhaps the most important contribution this book offers is the Seven Properties of Successful Projects The author has studied successful agile projects and identified common traits they share These properties lead your project to success conversely their absence endangers your project

Agile Software Development in the Large Jutta Eckstein, 2013-07-19 This is the digital version of the printed book Copyright 2004 Who Says Large Teams Can't Handle Agile Software Development Agile or lightweight processes have revolutionized the software development industry They're faster and more efficient than traditional software development processes They enable developers to embrace requirement changes during the project deliver working software in frequent iterations focus on the human factor in software development Unfortunately most agile processes are designed for small or mid-sized software development projects bad news for large teams that have to deal with rapid changes to requirements That means all large teams

Agile Software Development in the Large Jutta Eckstein a leading speaker and consultant in the agile community shows how to scale agile processes to teams of up to 200 The same techniques are also relevant to teams of as few as 10 developers especially within large organizations Topics include the agile value system as used in large teams the impact of a switch to agile processes the agile coordination of several sub-teams the way project size and team size influence the underlying architecture Stop getting frustrated with inflexible processes that cripple your large projects Use this book to harness the efficiency and adaptability of agile software development Stop getting frustrated with inflexible processes that cripple your large projects Use this book to harness the efficiency and adaptability of agile software development

Agile Software Development Ecosystems James A. Highsmith, 2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet era development Several agile methodologies have been developed in response and these approaches to software development are showing exceptional promise In this book Jim Highsmith covers them all showing what they have in common where they differ and how to choose and customize the best agile approach for your needs

KEY TOPICS Highsmith begins by introducing the values and principles shared by virtually all agile software development methods He presents detailed case studies from organizations that have used them as well as interviews with each method's principal authors or leading practitioners Next he takes a closer look at the key features and techniques associated with each major Agile approach Extreme Programming XP Crystal Methods Scrum Dynamic Systems Development Method DSDM Lean Development Adaptive Software Development ASD and Feature Driven Development FDD In Part III Highsmith offers practical advice on customizing the optimal agile discipline for your own organization

MARKET For all software developers project managers and other IT professionals seeking more flexible effective approaches to developing software

Introduction to Agile Methods Sondra Ashmore Ph.D., Kristin Runyan, 2014-06-23 A Thorough Introduction to the Agile Framework and Methodologies That Are Used Worldwide

Organizations of all shapes and sizes are embracing Agile methodologies as a way to transform their products customer satisfaction and employee engagement Many people with varying levels of work experience are interested in understanding the architecture and nuances of Agile but it is difficult to know where to start Numerous practitioner books are available but there has never been a single source for unbiased information about Agile methodologies until now Introduction to Agile Methods is the place to start for students and professionals who want to understand Agile and become conversant with Agile values principles framework and processes Authors Sondra Ashmore and Kristin Runyan use academic research and their own experiences with numerous Agile implementations to present a clear description of the essential concepts They address all key roles and the entire development life cycle including common roadblocks that must be overcome to be successful Through the authors realistic use cases practical examples and thought provoking interviews with pioneering practitioners complex concepts are made relatable No matter what your role or level of experience this book provides a foundational understanding that can be used to start or enhance any Agile effort Coverage includes How Agile compares with the Waterfall method and when to use each Why Agile demands a cultural transformation and how that looks to each participant Comparing various Agile methodologies including Scrum Kanban Extreme Programming XP Crystal Feature Driven Development FDD Lean and DSDM Understanding the roles within Agile and how they work together to create superior results Agile approaches to requirements gathering planning estimating tracking reporting testing quality and integration Extending Agile beyond IT

Configuration Management Principles and Practice Anne Mette Jonassen Hass,2003 Anne Mette Jonassen Hass explains the principles and benefits of a sound configuration management strategy This volume is designed to help the professional put that strategy into action

Organizational Patterns of Agile Software Development James O. Coplien,Neil Harrison,2005 For courses in Advanced Software Engineering or Object Oriented Design This book covers the human and organizational dimension of the software improvement process and software project management whether based on the CMM or ISO 9000 or the Rational Unified Process Drawn from a decade of research it emphasizes common sense practices Its principles are general but concrete every pattern is its own built in example Historical supporting material from other disciplines is provided Though even pattern experts will appreciate the depth and currency of the material it is self contained and well suited for the layperson

Lean Architecture James O. Coplien,Gertrud Bjørnvig,2011-01-06 More and more Agile projects are seeking architectural roots as they struggle with complexity and scale and they re seeking lightweight ways to do it Still seeking In this book the authors help you to find your own path Taking cues from Lean development they can help steer your project toward practices with longstanding track records Up front architecture Sure You can deliver an architecture as code that compiles and that concretely guides development without bogging it down in a mass of documents and guesses about the implementation Documentation Even a whiteboard diagram or a CRC card is documentation the goal isn t to avoid documentation but to document just the right

things in just the right amount Process This all works within the frameworks of Scrum XP and other Agile approaches

Agile Software Development Alan S. Koch,2005 Here s the first truly impartial book that gives you both an expert objective analysis of Agile software development methods together with much needed tools for evaluating their suitability for your organization It reviews the philosophical underpinnings and objectives of the Agile Manifesto and the 12 Agile principles and discusses in concrete detail each practice of the six most widely recognized Agile methods You get concise and unbiased insight into adoption implications the possible benefits that may accrue and the potential pitfalls of the practices

Software Projects Secrets George Stepanek,2012-11-29 Software Project Secrets Why Software Projects Fail offers a new path to success in the software industry This book reaches out to managers developers and customers who use industry standard methodologies but whose projects still struggle to succeed Author George Stepanek analyzes the project management methodology itself a critical factor that has thus far been overlooked He explains why it creates problems for software development projects and begins by describing 12 ways in which software projects are different from other kinds of projects He also analyzes the project management body of knowledge to discover 10 hidden assumptions that are invalid in the context of software projects

The Mini-Book on Use Cases alistair cockburn,2025-07-27 Dr Alistair Cockburn co author of the Agile Manifesto and author of the classic *Writing Effective Use Cases* presents a fast focused and practical guide to writing effective use cases This mini book delivers the essential techniques that provide the majority of the value making it ideal for beginners busy professionals and agile teams who need to get productive quickly Use cases are small structured stories that describe how a person or system achieves a goal through a software application They remain one of the most effective tools for communicating software requirements aligning stakeholders and guiding development Yet many teams avoid them due to perceived complexity In this concise work Cockburn distills decades of experience into a readable example driven starter kit The book begins with a variety of use case examples ranging from simple to complex short to long and low to high level so readers can see well formed examples before exploring theory Foundational concepts are complete by page 40 The second half offers guidance on slicing use cases for incremental agile development and concludes with writing techniques to ensure clarity and readability Designed for agile teams project leads product managers developers business analysts educators and trainers this book provides immediate practical value It supports agile workflows simplifies requirements gathering and improves collaboration between technical and non technical team members Part of the Simplifying series this title offers an accessible entry point into professional techniques without overwhelming the reader While it references *Writing Effective Use Cases* and *Unifying User Stories Use Cases Story Maps* it stands on its own as a clear focused introduction

Agile Development with ICONIX Process Don Rosenberg,Mark Collins-Cope,Matt Stephens,2006-11-22 This book describes how to apply ICONIX Process a minimal use case driven modeling process in an agile software project It s full of practical advice for avoiding common agile pitfalls Further the book defines a core agile

subset so those of you who want to get agile need not spend years learning to do it Instead you can simply read this book and apply the core subset of techniques The book follows a real life NET C project from inception and UML modeling to working code through several iterations You can then go on line to compare the finished product with the initial set of use cases The book also introduces several extensions to the core ICONIX Process including combining test driven development TDD with up front design to maximize both approaches with examples using Java and JUnit And the book incorporates persona analysis to drive the projects goals and reduce requirements churn *Agile Software Development* Alistair Cockburn,2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress The volume is based on over 10 years of interviewing software project teams *Patterns for Effective Use Cases* Steve Adolph,Paul Bramble,2003 Simple elegant and proven solutions to the specific problems of writing use cases on real projects this workbook has 36 specific guidelines that readers can use to measure the quality of their use cases This is the first book to specifically address use cases with the proven and popular development concept of patterns **Writing Effective Use Cases** Alistair Cockburn,2001 This guide will help readers learn how to employ the significant power of use cases to their software development efforts It provides a practical methodology presenting key use case concepts

Extreme Programming Refactored Don Rosenberg,Matt Stephens,2008-01-01 Extreme Programming Refactored The Case Against XP featuring Songs of the Extremos takes a satirical look at the increasingly hyped extreme programming XP methodology It explores some quite astonishing Extremo quotes that have typified the XP approach quotes such as XPers are not afraid of oral documentation Schedule is the customer s problem Dependencies between requirements are more a matter of fear than reality and Concentration is the enemy In between the chuckles though there is a serious analysis of XP s many flaws The authors also examine C3 the first XP project whose team most of whom went on to get XP book deals shortly before C3 s cancellation described themselves as the best team on the face of the Earth In a later chapter the authors also note that one problem which can affect pair programmers is overconfidence or is that eXcessive courage The authors examine whether the problems that led to C3 s inexplicable cancellation could also afflict present day XP projects In the final chapter Refactoring XP Matt and Doug suggest some ways of achieving the agile goals of XP using some XP practices used in moderation combined with other less risk laden methods **Lean Software Development** Mary Poppendieck,Tom Poppendieck,2003-05-08 Lean Software Development An Agile Toolkit Adapting agile practices to your development organization Uncovering and eradicating waste throughout the software development lifecycle Practical techniques for every development manager project manager and technical leader Lean software development applying agile principles to your organization In Lean Software Development Mary and Tom Poppendieck identify seven fundamental lean principles adapt them for the world of software development and show how they can serve as the foundation for agile development approaches that work Along the way they introduce 22 thinking tools that can help you customize the right agile practices for

any environment Better cheaper faster software development You can have all three if you adopt the same lean principles that have already revolutionized manufacturing logistics and product development Iterating towards excellence software development as an exercise in discovery Managing uncertainty decide as late as possible by building change into the system Compressing the value stream rapid development feedback and improvement Empowering teams and individuals without compromising coordination Software with integrity promoting coherence usability fitness maintainability and adaptability How to see the whole even when your developers are scattered across multiple locations and contractors Simply put Lean Software Development helps you refocus development on value flow and people so you can achieve breakthrough quality savings speed and business alignment

Agile Documentation Andreas Rüping, 2005-01-14 Software documentation forms the basis for all communication relating to a software project To be truly effective and usable it should be based on what needs to be known Agile Documentation provides sound advice on how to produce lean and lightweight software documentation It will be welcomed by all project team members who want to cut out the fat from this time consuming task Guidance given in pattern form easily digested and cross referenced provides solutions to common problems Straightforward advice will help you to judge What details should be left in and what left out When communication face to face would be better than paper or online How to adapt the documentation process to the requirements of individual projects and build in change How to organise documents and make them easily accessible When to use diagrams rather than text How to choose the right tools and techniques How documentation impacts the customer Better than offering pat answers or prescriptions this book will help you to understand the elements and processes that can be found repeatedly in good project documentation and which can be shaped and designed to address your individual circumstance The author uses real world examples and utilises agile principles to provide an accessible practical pattern based guide which shows how to produce necessary and high quality documentation

Agility and Discipline Made Easy Per Kroll, Bruce MacIsaac, 2006-05-19 The Japanese samurai Musashi wrote One can win with the long sword and one can win with the short sword Whatever the weapon there is a time and situation in which it is appropriate Similarly we have the long RUP and the short RUP and all sizes in between RUP is not a rigid static recipe and it evolves with the field and the practitioners as demonstrated in this new book full of wisdom to illustrate further the liveliness of a process adopted by so many organizations around the world Bravo Philippe Kruchten Professor University of British Columbia The Unified Process and its practices have had and continue to have a great impact on the software industry This book is a refreshing new look at some of the principles underlying the Unified Process It is full of practical guidance for people who want to start or increase their adoption of proven practices No matter where you are today in terms of software maturity you can start improving tomorrow Ivar Jacobson Ivar Jacobson Consulting Kroll and MacIsaac have written a must have book It is well organized with new principles for software development I encounter many books I consider valuable I consider this one indispensable especially as it includes over 20 concrete best practices If you are

interested in making your software development shop a better one read this book Ricardo R Garcia President Global Rational User Group Council www.rational.ug.org/index.php Agile software development is real it works and it s here to stay Now is the time to come up to speed on agile best practices for the Unified Process and this book provides a great starting point Scott W Ambler practice leader Agile Modeling IBM and the global economy have become increasingly dependent on software over the last decade and our industry has evolved some discriminating best practices Per and Bruce have captured the principles and practices of success in this concise book a must for executives project managers and practitioners These ideas are progressive but they strike the right balance between agility and governance and will form the foundation for successful systems and software developers for a long time Walker Royce Vice President IBM Software Services Rational Finally the RUP is presented in digestible byte size pieces Kroll and MacIsaac effectively describe a set of practices that can be adopted in a low ceremony ad hoc fashion suited to the culture of the more agile project team while allowing them to understand how to scale their process as needed Dean Leffingwell author and software business advisor and executive This text fills an important gap in the knowledge base of our industry providing agile practices in the proven scalable framework of the Unified Process With each practice able to be throttled to the unique context of a development organization Kroll and MacIsaac provide software teams with the ability to balance agility and discipline as appropriate for their specific needs Brian G Lyons CTO Number Six Software Inc In Agility and Discipline Made Easy Rational Unified Process RUP and Open Unified Process OpenUP experts Per Kroll and Bruce MacIsaac share twenty well defined best practices that you and your team can start adopting today to improve the agility predictability speed and cost of software development Kroll and MacIsaac outline proven principles for software development and supply a number of supporting practices for each You ll learn what problems each practice addresses and how you can best leverage RUP and OpenUP an open source version of the Unified Process to make the practice work for you You ll find proactive prescriptive guidance on how to adopt the practices with minimal risk and implement as much or as little of RUP or OpenUP as you want Learn how to apply sample practices from the Unified Process so you can Execute your project in iterations Embrace and manage change Test your own code Describe requirements from the user perspective Architect with components and services Model key perspectives Whether you are interested in agile or disciplined development using RUP OpenUP or other agile processes this book will help you reduce the anxiety and cost associated with software improvement by providing an easy non intrusive path toward improved results without overwhelming you and your team

Agile Software Development Alistair Cockburn Book Review: Unveiling the Magic of Language

In an electronic era where connections and knowledge reign supreme, the enchanting power of language has become much more apparent than ever. Its power to stir emotions, provoke thought, and instigate transformation is truly remarkable. This extraordinary book, aptly titled "**Agile Software Development Alistair Cockburn**," published by a highly acclaimed author, immerses readers in a captivating exploration of the significance of language and its profound effect on our existence. Throughout this critique, we shall delve to the book's central themes, evaluate its unique writing style, and assess its overall influence on its readership.

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